WESTERN AUSTRALIAN GREYHOUND RACING ASSOCIATION

ANNUAL REPORT 2013/2014

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GREYHOUNDSWA

21 October 2014

Hon T K Waldron MLA
Minister for Sport and Recreation; Racing and Gaming;
Minister Assisting the Minister for Health
8th Floor, Dumas House
2 Havelock Street
WEST PERTH WA 6005

Dear Minister,

Statement of Compliance
for the Year Ended 31 July 2014

In accordance with Section 63 of the Financial Management Act 2006, we hereby submit for your information and presentation to Parliament, the Annual Report of the Western Australian Greyhound Racing Association for the financial year ended 31 July 2014.

The Annual Report has been prepared in accordance with the provisions of the Financial Management Act 2006 and the Treasurer's Instructions.

Yours sincerely,

Roy Rowe
Chairman

Horst Bemmerl
Committee Member

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Charter

- In consultation with Racing and Wagering Western Australia (RWWA), develop and implement strategies to ensure the long-term growth and continued success of greyhound racing in Western Australia.
- Provide and maintain an efficient administration to service and support the needs of participants within greyhound racing and the general public.
- Ensure appropriate mechanisms are in place and forums established to allow input into the club's conduct of greyhound racing.
- Provide a range of services and facilities for the benefit of industry participants and the general public.
- Provide training for all WAGRA personnel to ensure continuously improving delivery of customer service.

Aims & Objectives

The Western Australian Greyhound Racing Association (WAGRA) is established under the provisions of the Western Australian Greyhound Racing Association Act 1981 and is a body corporate.

With the inception of controlling authority Racing & Wagering Western Australia (RWWA) and for the purpose of its role in the state's racing industry, WAGRA assumes the status as "designated greyhound racing club".

The functions of WAGRA are to:

- Provide for the optimum level of facilities as well as racing and trialling opportunities for the Association's industry participants.
- Consult with the controlling authority on all issues relative to greyhound racing inclusive of the racing programme and the review of stakemoney levels.
- Provide an optimum level of facilities for the Association's oncourse patrons.
- Exercise and discharge such powers, functions and duties as are conferred on the WAGRA by this Act or any other Act.

Mission Statement

WAGRA's stated mission is to:

- Achieve sustainable profit to invest in the development of greyhound racing facilities in Western Australia.
- Be affordable and accessible for industry participants, patrons and members.
- Provide an exciting entertainment product.

WAGRA's present tasks are to:

- Ensure the operation and development of Greyhounds WA venues are recognised as premier racing facilities within Australia.
- Raise the profile of the sport and the industry.
- Provide convenience and comfort to patrons.
- Focus on the delivery of quality service and standards to both internal and external customers.
- Maximise sustainable growth in returns from the RWWA Distribution, food & beverage sales and oncourse wagering and gaming operations.
- Explore and develop additional revenue streams.

Internal Audit Charter

WAGRA's Internal Audit Committee provides independent, objective assurance and consulting activities that add value and improve WAGRA operations.

The primary objective is to assist the WAGRA Committee and CEO in corporate governance and the effective discharge of their responsibilities.

Corporate Governance Principles

- Lay solid foundations for management and responsibility.
- Structure the Committee to add value.
- Promote ethical and responsible decision-making.
- Safeguard integrity in financial reporting.
- Recognise and manage risk.
- Encourage enhanced and sustainable performance.
- Remunerate fairly and responsibly.
- Recognise the legitimate interest of stakeholders.

WAGRA Committee

CHAIRMAN

Roy Rowe

CEO

Appointed to the WAGRA Committee June 2011

Chairman from 1 January 2012.

DEPUTY CHAIRMAN

VACANT

COMMITTEE MEMBER

VACANT

COMMITTEE MEMBER

Tony Glenny

Greyhound industry participant.

Appointed to the WAGRA Committee 1 June 2005.

COMMITTEE MEMBER

Steve Mills

Broadcaster

Appointed to the WAGRA Committee 22 April 2010.

COMMITTEE MEMBER

Horst Bemmerl

Manager Finance Operations

Appointed to the WAGRA Committee 16 October 2014

COMMITTEE MEMBER

Greg Munt

Management Consultant

Appointed to the WAGRA Committee 19 November 2013

The Western Australian Greyhound Racing Association (WAGRA) and the Committee are committed to achieving the highest standards of corporate governance.

The Chairman and Committee members are responsible to the Minister for Racing and Gaming for the performance of the organisation and seek to achieve objectives in keeping with WAGRA's Charter and Mission Statements.

Day to day management of the Association and the implementation of organisational strategy and policy initiatives are formally delegated by the Committee to the Chief Executive Officer and Senior Management.

The Committee's overall responsibilities include:

- Providing strategic direction and approving corporate strategies.
- Monitoring management and financial performance and recording.
- Monitoring and ensuring the maintenance of adequate risk management controls and reporting mechanisms.
- Ensuring the business is conducted ethically and transparently.

Chairman's Report

As the Chairman of the Western Australian Greyhound Association, I'm pleased to present the 2013 /2014 Annual Report.

New Cannington

I'm very pleased to confirm that the new Cannington project is well on track with Civil Works to commence as of November 2014. This project has been a major focus of Greyhounds WA for several years and while the process has been slow and frustrating for many in the industry, as much of the progress up to this point has been behind the scenes, the hard work has paid off. This is a historic moment and one where we as an industry should celebrate the fact that greyhound racing in Cannington is secure for another 30 years.

Stage 1

Stage 1 of this project will see completion of the track and all logistics associated with racing including, state of the art track design, kennelling facilities and broadcasting tower and Indicator Board. Within stage 1 there will also be provision for a temporary Grandstand and office for WAGRA administration. This stage should be complete by July 2015 to coincide with the termination of our existing lease. Hopefully there will be minimal interruptions to our racing calendar with a contingency in place to allow for existing kennels to be transferred to the new facility. The scope of this work in stage 1 is capped at $13million which was kindly funded by Racing and Wagering Western Australia.

Stage 2

Stage 2 will see a concerted effort to raise additional capital for the new grandstand and administration office complex with costs estimated at approximately $8.3million. In the meantime we are looking at a number of temporary options which will give us the ability to serve 500 seated patrons with a dedicated area for the general public. One option is a two storey marquee which will give us ability to have dedicated dinning downstairs and a public facility upstairs with an elevated viewing platform.

Summary New Cannington

Both the relocation and the construction of a new facility gives WAGRA the opportunity to reinvent itself, and give full recognition to a new breed of greyhound racing enthusiasts from both an entertainment and dining experience. Cannington is iconic in the eyes of the regular patrons who have supported our venue for 40 years, now we need to build on that loyal support and look to appeal to our true demographic, which is the X and Y generations and families.

NEW CEO

In November we welcomed new CEO David Hobbs, formerly of the Professionals Real Estate Group, who has brought energy and enthusiasm into the role. Mr Hobbs replaced the long serving former David Simonette, who resigned following a nearly two year battle with illness. While Mr Simonette's prognosis is very positive he felt he wasn't able to give 100% to the industry anymore. We wish him all the best in his future endeavors.

Strategic Plan and Vision

I'm very excited about the future of our Industry and both the Committee and I recently endorsed the Strategic Plan for 2015-2020. Both the CEO and his staff were locked away for several days where they worked on the vision and core purpose of WAGRA and developed a number of initiatives to ensure that we have both a strong Strategic Vision with purpose including.

- WAGRA Cultural Vision
- Business Vision
- Organisational Design
- Corporate Governance
- Financial & Capital Cash flow
- Intellectual Resources
- Human Capital
- Key milestones

Mandurah Racetrack

Mandurah Racetrack has defied the trends of declining patronage across all racing codes. Its unique location has seen a steady increase of patrons during the past 12 months and has a more than loyal following from the locals based in Mandurah. The welcome appointment of James Broadhurst as Venue Manager has also enabled us to employ a strong team of dedicated staff. I'm also pleased to announce that we have also signed a major sponsor with "Naming Rights" for the complex which is TAB TOUCH. This sponsorship will be announced publically very soon.

GAP

Animal welfare and the wellbeing of all Greyhounds is a paramount priority if we are to grow the sport. WAGRA employs 3 dedicated staff who are constantly working to re-train and rehome Greyhounds once they have finished their racing career. This year we have worked very close with Dr Judith Medd to ensure we undertake best practice procedures to ensure that welfare remains at the forefront of all of our planning.

Chairman's Report [continued ....]

On The Track
The remarkable career of Miata was perfectly capped after she was honoured with her second AGRA Greyhound of the Year award in August. The mighty stayer from Paul Stuart's kennels retired in first half of 2013 and will go down as arguably the best greyhound ever produced out of Western Australia.

Stuart's success wasn't limited to one racedog, however, as he also achieved further success with Dyna Nalin. Dyna Nalin collected three Group One races in 2013 and was duly crowned as the WA Greyhound of the Year.

As always our premier racing event, Perth Cup night, attracted quality greyhounds from around the nation as well plenty of interest from the race going public. More than 4000 people were at Cannington on 8 February to watch Victorian raiders Keybow (Perth Cup) and Born Ali (Galaxy) take out the two main races.

In addition to the Perth Cup our New Year's Eve race meeting at Cannington continues to be popular marque event, with more than 4600 patrons attending this year.

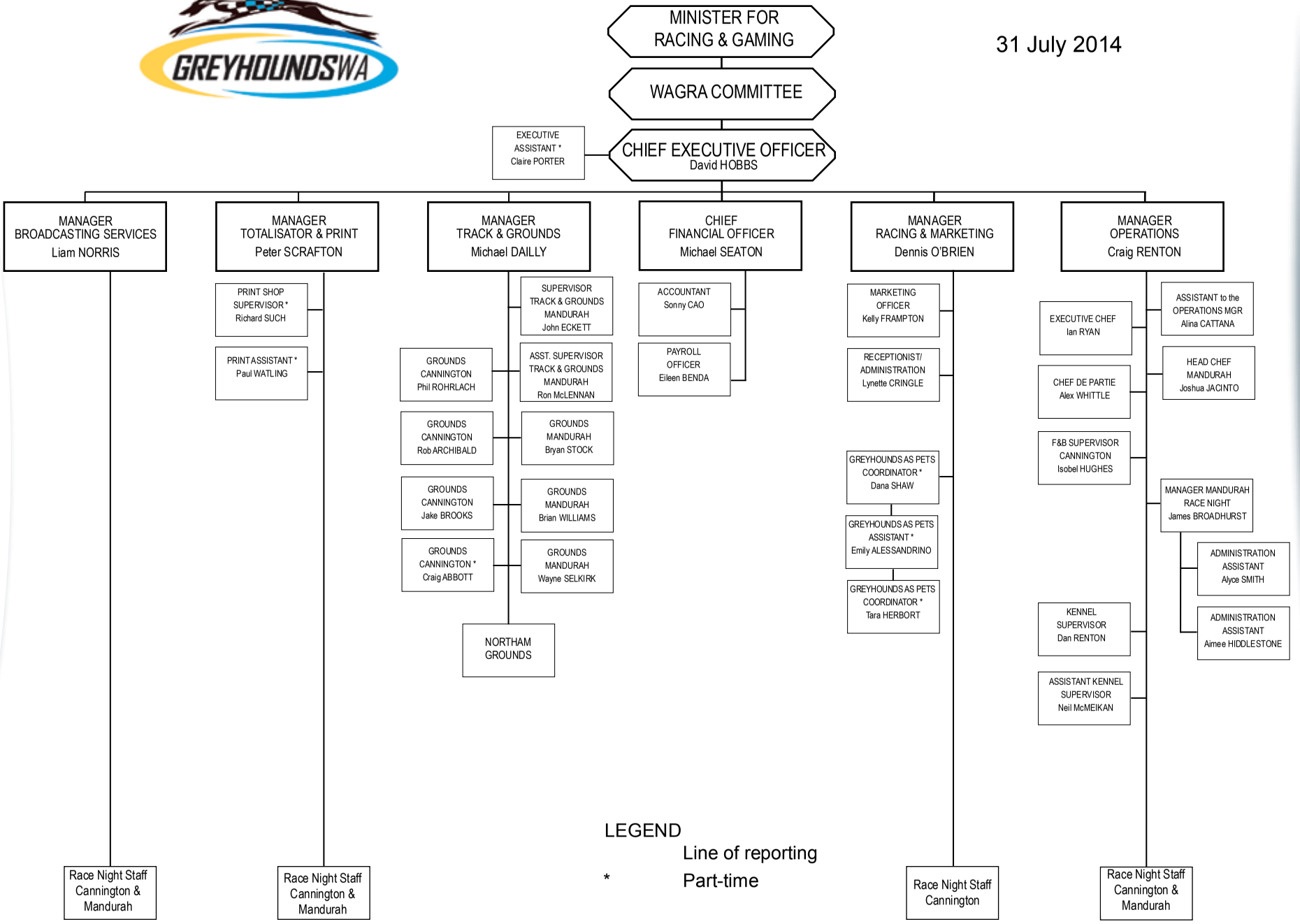
I would also like to thank my fellow WAGRA Committee Members, Mr Horst Bemmerl, Mr Tony Glenny, Mr Greg Munt and Mr Steve Mills. I look forward to working with industry members, WAGBOTA and various Consultative Groups for the betterment of this great industry over the coming year.

Finally I wish to express my gratitude to the Minister for Racing and Gaming, the Hon Terry Waldron and his staff for the generous assistance and guidance provided to the Association during the past 12 months.

Roy Rowe
Chairman

Western Australian Greyhound Racing Association
ORGANISATION CHART

31 July 2014



Functional Statements of Senior Officers

CHIEF EXECUTIVE OFFICER
David Hobbs

Responsible to the WAGRA Committee for the effective performance of the Association's functions and duties.

CHIEF FINANCIAL OFFICER
Michael Seaton

Generates financial management information and accounting reports to the Committee and Management. Determines and interprets operating results and establishes accounting policies and practices.

MANAGER OPERATIONS
Craig Renton

Responsible for Gaming and Food & Beverage procedures at Cannington and Mandurah.
Administers Occupational Health & Safety Committee function, and other statutory reporting requirements. Liaises with WAGRA's insurance company.

MANAGER RACING & MARKETING
Dennis O'Brien

Ensures the effectiveness of the Association's racing product, including programmed race meetings and trials. Responsible for the administration and supervision of the Association's Marketing function. Liaises with media and industry participants.

MANAGER TOTALISATOR & PRINT
Peter Scrafton

Responsible for the operation of totalisators at Cannington and Mandurah. Manages the Association's inhouse print shop.

MANAGER TRACK & GROUNDS
Michael Dailly

Manages track preparation and maintenance for the efficient conduct of greyhound racing. Manages and co-ordinates all grounds maintenance including attention to buildings, plant and equipment.

MANAGER BROADCASTING SERVICES
Liam Norris

Manages technical and broadcast services (SKY Channel, Racing Radio and CFM broadcasts, race replays on-course, CCTV and website) at all three venues.

WAGRA Consultative Committee

The WAGRA Consultative Committee provides industry input on issues important to the conduct and promotion of greyhound racing in Western Australia. As at 31 July 2014 the Consultative Committee comprised of Roy Rowe, Tony Glenny. Michael Seaton, Dennis O'Brien, James Broadhurst, Chris Freeman, Dean Starkie, Laurence Torpy, Jackie Wilson and Lynne Vagg.

Oncourse veterinary surgeons and RWWA Chief Steward Greyhounds Mr Carlos Martins attended meetings when invited to offer advice in their specialist areas. RWWA representation was also invited.

The forum continues to provide Consultative Committee members with an opportunity to express points of view on a range of industry-related matters to WAGRA Management and officials. Many topics were forwarded for discussion at the RWWA Greyhound Racing Consultative Group.

RWWA Greyhound Racing Consultative Group

The RWWA Greyhound Racing Consultative Group comprised:

RWWA

Mr Gary Gliddon	Board Member (Meeting Chairman)
Mr Richard Burt	Chief Executive Officer
Mr Ken Norquay	General Manager Racing
Mr Denis Borovica	RWWA General Manager Racing Integrity
Mr Mark Bottcher	Manager Greyhound Racing
Mr Peter Howell	Acting Manager Greyhound Racing

WAGRA

Mr Roy Rowe	WAGRA Chairman
Mr David Hobbs	WAGRA CEO
Mr Dennis O'Brien	WAGRA Manager Racing

WAGBOTA

Mr Max Julien	WAGBOTA Member (Breeder)
Mr Steve Withers	WAGBOTA Member (Owner)
Mr Dean Starkie	WAGBOTA Member (Trainer)

RWWA Board Representation

It is a requirement of the RWWA Act 2003 for the eligible greyhound racing bodies to nominate a member and an alternative member of the RWWA Board of Directors, and a member of the RWWA Selection Panel, for a term not exceeding three years.

The eligible greyhound racing bodies, WAGRA, Avon Valley Greyhound Racing Association (AVGRA) and WAGBOTA, provided joint nominations.

RWWA members Mr Gary Gliddon (Board Member), Mr Jeff Schrull (Alternative Member) and Mr Ted Karasek (Selection Panel) were appointed for a three year term from 1 August 2013.

Western Australian Greyhound Breeders, Owners and Trainers' Association

At the WAGBOTA Annual General Meeting at Cannington on 8 June 2014 the following were elected:

President:	Mr Phil Worthington
V/President:	Mr Eric Campana
V/President:	Mr Max Julien
Treasurer:	Mr James Spasich
Secretary:	Ms Michelle Beamish
Committee:	Mo Marshall, Steve Withers Lynne Vagg, Peta Noden

WAGRA Perth Cup Celebration Evening Sunday 2 February 2014

Industry Awards

Above: Keith Geary MC for the awards night

Above: Tony Glenny being awarded Gerry O'Keefe award

Above: James Jeffries

CANNINGTON

Leading Dam:	West On Lee
Leading Sire:	Ronray Chief
Leading Owner:	Mike and Michelle Quinsee
Leading Trainer:	Linda Britton
Track Star:	Magpie Bob

MANDURAH

Leading Dam:	Barry's Special
Leading Sire:	Ronray Chief
Leading Owner:	Gary and Craig Weston
Leading Trainer:	Linda Britton
Track Star:	De Wade

NORTHAM

Leading Dam:	Joanne Monelli
Leading Sire:	Eye Murunna
Leading Owner:	Mike and Michelle Quinsee
Leading Trainer:	Ben MacLean
Track Star:	Tommy Tomahawk

Above: Host Keith Geary and CEO David Hobbs

Above: Linda Britton

Profile of Employees by Category

	2013/14			2012/13			2011/12		
Category	M	F	T	M	F	T	M	F	T
Permanent Full-Time									
Level 1	-	-	-	-	-	-	-	-	-
Level 2	0	2	2	1	4	5	2	4	6
Level 3	2	3	5	2	3	5	1	3	4
Level 4	1	1	2	1	2	3	1	2	3
Level 5	3	-	3	4	-	4	4	-	4
Level 6	4	-	4	3	-	3	3	-	3
Level 7	-	-	-	-	-	-	-	-	-
Level 8	2	-	2	2	-	2	2	-	2
F&B Level 5	-	1	1	-	1	1	-	1	1
F&B Level 6	2	-	2	2		2	1	1	2
Class 3	-	-	-	-	-	-	-	-	-
Class 4	1	-	1	1	-	1	1	-	1
Track & Grounds	8	-	8	11	-	11	9	-	9
SUB TOTAL	23	7	30	27	10	37	24	11	35
Permanent Part-Time									
Level 1	-	-	-	-	-	-	-	-	-
Level 2	1	3	4	1	1	2	1	1	2
Level 3	-	1	1	-	1	1	-	1	1
Level 4	1	-	1	1	-	1	1	-	1
Level 5	-	-	-	-	-	-	-	-	-
Track & Grounds	1	-	1	1	-	1	-	-	-
SUB TOTAL	3	4	7	3	2	5	2	2	4
Casual	67	83	150	57	89	146	70	92	162
TOTAL	93	94	187	87	101	188	96	105	201

LEGEND:

F&B: Food and Beverage

Five Year Statistical Summary

	2014	2013	2012	2011	2010
Racing					
Race Meetings:					
Cannington	103	103	107	105	111
Mandurah	162	162	158	154	145
Northam	43	42	31	29	29
TOTAL	308	307	296	288	285
Races	3,582	3,650	3,578	3,489	3,472
Starters	27,605	28,255	27,354	27,291	27,179
Average Starters per Race	7.7	7.7	7.6	7.8	7.8
Attendance	113,252	117,200	126,016	136,820	136,820
Financials $000					
Operating Surplus/ (Deficit)	(468)	(384)	(356)	(12)	(1,218)
Net Cash Provided/ (Used) by Operating Activities	508	(1,466)	33	492	(1,153)
TAB Distribution *	15,671	14,754	13,517	12,803	12,976
Grants (Off-course)	620	1,003	203	-	-
Stakes/Trophies & BOIS	11,272	10,466	9,355	8,943	9,243
Stakes/TAB Distribution %	71.93%	70.94%	69.2%	69.8%	71.2%
Betting Turnover $000					
Oncourse Turnover (Tote) $000	6,851	7,733	8,670	8,653	8,742
Bookmakers	-	-	-	-	-
TAB on WAGRA meetings	76,896	84,350	84,010	71,276	57,771
Membership					
Total Members	86	90	130	106	149

* Includes Tax rebates and discretionary TAB payments.

Output Measures

	2013/14 Actual	2013/14 Target	Reason for Significant Variance
Quantity			
On-course Totalisator Profit	$733,091	$782,952	A number of races did not attract sufficient starters and were cancelled therefore stakemoney was not paid out
Stakemoney*	$10,510,820	$10,880,555	
Quality			
On-course Totalisator Profit: Number of racing opportunities for on-course investment (average number of races held/meeting).	11.62	12.0	
Off-course Commission: Number of meetings where live off-track vision was made possible through MDS or satellite services.	308	308	
Stakemoney: Number of feature races conducted as opportunity for higher stakemoney and continued quality of programme.	50	50	
Timeliness			
On-course Totalisator Profit: Number of meetings conducted in accordance with programme.	308	308	
Stakemoney: % stakemoney payments available (excludes swabs) within 4 working days of entitlement).	100%	100%	
Cost			
On-course Totalisator Profit Average profit/meeting	$2,380	$2,542	Decline in oncourse betting due to the increased use of online bookmakers by punters.
Stakemoney: Average stakemoney/meeting	$34,126	$35,326	

Notes

* Exludes trophies and Breeders & Owners Incentive Scheme (BOIS)

Compliance Statements

Advertising Expenditure

In accordance with section 175ZE of the Electoral Act 1907, the Association incurred the following expenditure in advertising, market research, polling, direct mail and media advertising:

1. Total expenditure for 2013/2014 was $110,826.
2. Expenditure was incurred in the following areas:

Area	$ (Exc GST)	Agency/ Organisation	$ (Exc GST)
Advertising agency	4,725	ADZOO	4,725
Market research	Nil		
Polling	Nil		
Direct Mail	Nil		
Media Advertising		Community Newspapers	9,271
		Fairfax Radio Network	17,220
		Western Sports Media	6,000
		Rural Press	25,729
		Sunday Times	2,434
		Blue Sky Media	345
		Nova 93.7	6,730
		Mix 94.5	10,650
		West Australian Newspaper	5,676
		West Coast Radio	1,090
		White Pixel	13,414
		Columbia Press	600
		Greyhound Recorder	942
		Red FM	6,000
			110 826

Disability Access and Inclusion Plan Outcomes

In accordance with the Disability's Services Act 1993, WAGRA continues to ensure, wherever possible, that services and facilities are provided in accordance with the principles of universal access to all members of the community.

Consideration of the needs of disabled persons, both general public and employees, is included in routine building maintenance, capital works projects and information technology improvements. WAGRA is committed to develop and promote the aspirations and potential of people with a disability within the community.

We continue our commitment to the Companion Card program for gate attendance.

Recordkeeping Plan

In accordance with the State Records Act 2000, S61, and the State Record Commission Standards, Standard 2 : Principle 6; WAGRA is reviewing and updating a Recordkeeping Plan together with an approved Retention and Disposal Schedule.

A record keeping plan review report was lodged in June 2012.

Corruption Prevention

In accordance with Premier's Circular 2005/02 : Corruption Prevention, WAGRA is required to report on measures taken to reduce the risk of corruption and misconduct.

In a proactive manner, WAGRA continues to focus on identifying potential areas of risk with a view to developing treatment plans to minimise exposure. Potential areas of risk are included in WAGRA's ongoing risk management evaluation system, and staff are educated in risk reduction.

The Public Interest Disclosure Act 2003 defines special action that must be taken in relation to disclosures of public interest information that may show that a public authority, officer or contractor has been, or proposes being involved in, improper conduct, committing an offence, or misuse of public resources.

WAGRA has an appointed Public Interest Disclosure Officer and there were no reported disclosures during 2013/2014.

Compliance with Public Sector Standards and Ethical Codes

In accordance with the Public Sector Management Act 1994, S31 (1), WAGRA complies with the Public Sector Standards in Human Resource Management, Grievance Resolution and Ethical Codes. During the reporting period, no grievances were lodged relating to non-compliance with the standards. We continue to monitor and assess our compliance.

Sustainability

Commitment 1.2 of the Sustainability Code of Practice for Government Agencies and Resource Guide for Implementation requires agencies to report on compliance with the Code and other sustainability achievements.

WAGRA provides opportunities for all members of society to engage in recreational activity that provides enrichment in people's lives through hobby participation and general race meeting attendance, and improves connections amongst the wider community. Support for local charity foundations is a part of the commitment to the community and is supported by management and industry participants.

Recent charities to be involved and obtain benefits through participation with greyhound racing include Rocky Bay Inc, Make-A-Wish Foundation, Children's Leukaemia and Cancer Research Foundation, Princess Margaret Foundation and The Centre for Cerebral Palsy.

In 2013/2014 WAGRA continued to adopt sustainable practices in line with Government policies when procuring goods and services and in the delivery of its services. In respect to waste management and recycling, energy and water conservation, vehicle and fuel efficiencies, WAGRA will continue to work towards enhancing its performance and is developing policies and practices to encourage its employees to continue to adopt and improve sustainable practices.

Occupational Safety and Health

In accordance with Premier's Circular 2007/12: Code of Practice: Occupational Safety and Health in the Western Australian Public Sector all agencies are required to report on occupational safety, health and injury management performance, policies and initiatives.

WAGRA complies with the injury management requirements of the Workers' Compensation and Injury Management Act 1981 by adhering to a documented Injury Management Policy which is available for all staff, by educating staff regarding safe work practices, and by holding regular meetings to identify and rectify potential problems.

WAGRA continued its program of offering flu vaccinations as part of an employee wellness programme.

Staff are encouraged to undertake Senior First Aid courses, and quarterly Emergency Response training is conducted by an accredited provider in accordance with Australian Standard AS-3745-2002.

Annual Performance Indicator	
Number of fatalities	0
Number of severe claims	1
Number of Lost time injury/diseases (LTI/D)	3
Lost time injury severity rate	33.3333

Statement of Comprehensive Income for the year ended 31 July 2014

Income	Note	2014 $	2013 $
Revenue			
Racing:			
RWWA Distribution	6	15,671,007	14,754,357
On-course Totalisator	7	1,169,287	1,298,620
Food and Beverage Sales	8	3,317,542	3,250,811
Admissions		111,936	118,950
Sponsorship		138,496	178,876
Other Racing Revenue	9	272,330	310,355
Total Racing Revenue		20,680,598	19,911,969
Administration			
Interest Revenue		41,727	75,938
Other Administration Revenue	11	722,965	623,355
Total Administration Revenue		764,692	699,293
Gains			
Gains on disposal of non-current assets	10	-	-
Total Income		21,445,290	20,611,262
Expenses			
Expenses			
Racing:			
Stakemoney and Trophies	12	11,271,944	10,465,888
Employee Benefits Expense	13	2,464,362	2,524,911
Marketing, Advertising and Promotions		352,927	365,941
CCTV, Photo and Telecasting Link		6,691	895
Food & Beverage Cost of Sales	8	1,270,610	1,229,175
Other Racing Expenses	14	1,490,623	1,487,289
Total Racing Expenses		16,857,157	16,074,099
Administration:			
Employee Benefits Expense	15	2,936,734	3,115,535
Depreciation and Amortisation	16	492,003	684,037
Corporate Utilities and Services		483,244	443,633
Lease	19	703,356	696,075
Maintenance		226,150	224,410
Other Administration Expenses	17	933,279	883,117
Loss on Disposal of Non-Current Assets	10	11,421	802
Total Administration Expenses		5,786,187	6,047,609
Total Expenses		22,643,344	22,121,708
Loss Before Grants and Subsidies from State Government		(1,198,054)	(1,510,446)
Grants and subsidies from State Government			
Grants and subsidies received	18	730,033	1,126,569
Loss for the Period		**(468,021)**	**(383,877)**
Total Comprehensive Income for the Period		**(468,021)**	**(383,877)**

The Statement of Comprehensive Income should be read in conjunction with the accompanying note:

Statement of Financial Position for the year ended 31 July 2014

	Note	2014 $	2013 $
ASSETS			
Current Assets			
Cash and Cash Equivalents	20	1,499,087	991,145
Inventories	21	91,917	96,936
Receivables	22	1,052,387	1,613,328
Total current Assets		2,643,391	2,701,409
Non Current Assets			
Property, Plant and Equipment	23	10,644,146	10,497,801
Intangible Assets	24	22,428	1,573
Total Non Current Assets		10,666,574	10,499,374
Total Assets		13,309,965	13,200,783
LIABILITIES			
Current Liabilities			
Payables	25	1,468,697	1,248,324
Provisions	26	960,230	1,067,122
Total Current Liabilities		2,428,927	2,315,446
Non-Current Liabilities			
Payables		498,532	
Provisions	26	66,389	101,199
Total Non-Current Liabilities		564,921	101,199
Total Liabilities		2,993,848	2,416,645
Net Assets		**10,316,117**	**10,784,138**
Equity			
Asset Revaluation Reserve	27	5,344,512	5,344,512
Retained Earnings	28	4,971,605	5,439,626
Total Equity		**10,316,117**	**10,784,138**

The Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity for the year ended 31 July 2014

	Note	Reserves $	Accumulated surplus/ (deficit) $	Total equity $
Balance as at 1 August 2012		5,344,512	5,823,503	11,168,015
Changes in accounting Policy		-	-	-
Restated opening balance		5,344,512	5,823,503	11,168,015
Total Comprehensive income for the year		-	(383,877)	(383,877)
Gains/(losses) from asset revaluation		-	-	-
Balance at 31 July 2013		**5,344,512**	**5,439,626**	**10,784,138**
Balance as at 1 August 2013		5,344,512	5,439,626	10,784,138
Changes in accounting Policy		-	-	-
Restated opening balance		5,344,512	5,439,626	10,784,138
Total Comprehensive income for the year		-	(468,021)	(468,021)
Gains/(losses) from asset revaluation		-	-	-
Balance at 31 July 2014	**27,28**	**5,344,512**	**4,971,605**	**10,316,117**

The Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows
for the year ended 31 July 2014

	Note	2014 $	2013 $
Cash Flows from Operating Activities			
Receipts:			
Receipts from RWWA Distribution		16,840,294	16,052,977
Receipts from Customers		4,339,024	4,487,890
Interest Received		41,727	75,938
GST Receipts on Sales		565,261	669,773
Payments:			
Payments to Suppliers		(4,538,131)	(4,433,789)
Payment of Stakemoney		(11,271,944)	(10,465,889)
Payments to Employees		(5,542,797)	(5,531,819)
Payments for Rent		(703,356)	(696,075)
GST Payments on Purchases		(680,075)	(644,880)
Net Cash Provided/(Used by) Operating Activities	32(b)	(949,997)	(485,874)
Cash Flows from investing Activities			
Receipts:			
Proceeds from Sale of Plant & Equipment		14,636	30,455
Payments:			
Purchases for Intangible Assets		(30,228)	-
Purchases for Property, Plant & Equipment		(655,034)	(1,157,082)
Net Cash Used in Investing Activities		(670,626)	(1,126,627)
Cash Flows from Financing Activities			
Receipts:			
Proceeds from Associates Loan Repayments		-	10,139
Net Cash Provided/Used for Financing Activities		-	10,139
Cash Flows from State Government			
Other grants and subsidies		2,128,565	136,569
Net Cash from State Government		2,128,565	136,569
Net Increase/(Decrease) in Cash and Cash Equivalents		**507,942**	**(1,465,793)**
Cash and Cash Equivalents at beginning of year		991,145	2,456,938
Cash and Cash Equivalents at end of year	32(a)	**1,499,087**	**991,145**

The Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to the Financial Statements for the year ended 31 July 2014

1 Australian Accounting Standards

(A) **General**

The Association's financial statements for the year ended 31 July 2014 have been prepared in accordance with Australian Accounting Standards. The term "Australian Accounting Standards" refers to Standards and Interpretations issued by the Australian Accounting Standards Board (AASB)

The Association has adopted any applicable, new and revised Australian Accounting Standards from their operative dates.

(B) **Early adoption of standards**

The Association cannot early adopt an Australian Accounting Standard unless specifically permitted by TI 1101 Application of Australian Accounting Standards and Other Pronouncements'. No Australian Accounting Standards that have been issued or amended (but not operative) have been early adopted by the Association for the annual reporting period ended 31 July 2014.

2 Summary of significant accounting policies

(A) **General Statement**

The financial statements constitute a general purpose financial report which has been prepared in accordance with the Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the AASB as applied by the Treasurer's instructions. Several of these are modified by Treasurer's instructions to vary application, disclosure, format and wording.

The Financial Management Act and the Treasurer's instructions are legislative provisions that govern the preparation of financial statements and take precedence over the Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the AASB.

Where modification is required and has a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

(B) **Basis of Preparation**

The financial statements have been prepared on the accrual basis of accounting using the historical cost convention, except for land, buildings and infrastructure which have been measured at fair value. The accounting policies adopted in the preparation of the financial statements have been consistently applied throughout all periods presented unless otherwise stated. The financial statements are presented in Australian dollars rounded to the nearest dollar.

Note 3 "Judgments made by management in applying accounting policies" discloses judgments that have been made in the process of applying the Association's accounting policies resulting in the most significant effect on amounts recognized in the financial statements.

Note 4 "Key sources of estimation uncertainty" discloses key assumptions made concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(C) **Reporting Entity**

The reporting entity comprises the Association and bodies included at Note 39 Related Bodies.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

(D) **Income**

Revenue Recognition
Revenue is recognised and measured at the fair value of consideration received or receivable. Revenue is recognised for the major business activities as follows:

Sales of Goods and Services
Sales revenue represents revenue earned from the sale of goods and services net of returns, allowances, expenses and GST. Other revenue is fully described in the Statement of Comprehensive Income.

Distributions Received
Distribution from RWWA is based on an agreed formula taking into account the performance of Greyhound Racing both on and offcourse in WA.
Reimbursement of expenses from external entities is accounted for as revenue in the Statement of Comprehensive Income and not netted off against expenditure.

Interest
Revenue is recognised as interest accrues.

Gains
Realised and unrealised gains are usually recognised on a net basis. These include gains arising on the disposal of non-current assets.

(E) **Property, Plant and Equipment**

Capitalisation/Expensing of assets
Items of property, plant and equipment costing $5,000 or more are recognised as assets and the cost of utilizing assets is expensed (depreciated) over their useful lives. Items of property plant and equipment costing less than $5,000 are expensed direct to the Statement of Comprehensive Income (other than where they form part of a group of similar items which are significant in total)

Initial recognition and measurement
All items of property, plant and equipment are initially recognised at cost.
For items of property, plant and equipment and infrastructure acquired at no cost or for nominal cost, the cost is the fair value at the date of acquisition.

Subsequent measurement
Subsequent to initial recognition as an asset, the revaluation model is used for the measurement of land, buildings and infrastructure and historical cost for all other property, plant and equipment. Land, buildings and infrastructure are carried at fair value less accumulated depreciation (buildings and infrastructure only) and accumulated impairment losses. All other items of property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses.

Where market-based evidence is available, fair value of land and buildings is determined on the basis of current market buying values determined by reference to recent market transactions. When buildings are revalued by reference to recent market transactions, the accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount.

In the absence of market–based evidence, fair value of land and buildings is determined on the basis of existing use. This normally applies where buildings are specialized or where land use is restricted. Fair value for existing use buildings is determined by reference to the cost of replacing the remaining future economic benefits embodied in the asset, ie. the depreciated replacement cost. Where the fair value of buildings is determined on the depreciated replacement cost basis, the gross carrying amount and the accumulated depreciation are restated proportionately. Fair value for restricted use land is determined by comparison with market evidence for land with similar approximate utility (high restricted use land) or market value of comparable unrestricted land (low restricted use land).

Land and Buildings were independently valued in June 2012 by John Garmony & Associates 9 Hardy St. South Perth, Western Australia. The freehold land valuation was based on adopting similar use, while the buildings valuation was based on depreciated capital replacement value.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

When infrastructure is revalued, the accumulated depreciation is restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount.

The most significant assumptions and judgements in estimating fair value are made assessing whether to apply the existing use basis to assets and in determining estimated useful life. Professional judgment by the valuer is required where the evidence does not provide a clear distinction between market type assets and existing use assets.

Derecognition
Upon disposal or derecognition of an item of property, plant and equipment and infrastructure any revaluation surplus relating to that asset is retained in the asset revaluation surplus.

Asset revaluation surplus
The asset revaluation surplus is used to record increments and decrements on the revaluation of non-current assets as described in Note 24 'Property, plant and equipment'.

Depreciation
Property, Plant and Equipment represent the capital works and plant required for the Association's operations and except where stated otherwise are recorded at historical cost. All non-current assets having a limited useful life are systemically depreciated over their estimated useful lives in a manner that reflects the consumption of their future economic benefits. Land is not depreciated. Depreciation on other assets is calculated using the straight line method using rates which are reviewed annually. Motor vehicles are depreciated by the diminishing value method. Estimated useful lives for each class of depreciable asset are:

Building & Improvements	20 to 40 years
Furniture and equipment	10 to 15 years
Office equipment	5 years
Software	3 to 5 years
Motor vehicles	4 to 6 years
Leasehold improvements	10 to 15 years

(F) **Intangible Assets**
Capitalisation/expensing of assets
Acquisitions of intangible assets costing $5,000 or more and internally generated intangible assets costing $50,000 or more are capitalized. The cost of utilising the assets is expensed (amortised) over their useful lives. Costs incurred below these thresholds are immediately expensed directly to the Statement of Comprehensive Income.

All acquired and internally developed intangible assets are initially recognized at cost. For assets acquired at no cost or for nominal cost, the cost is their fair value at the date of acquisition.

The cost model is applied for subsequent measurement requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses.

Amortisation for intangible assets with finite useful lives is calculated for the period of the expected benefit (estimated useful life which is reviewed annually) on the straight line basis. All intangible assets controlled by the Association have a finite life and zero residual value.
The expected useful lives for each class of intangible asset are:

Software	3 years
Website Costs	10 years

Computer software
Software that is an integral part of the related hardware is recognised as property plant and equipment. Software that is not an integral part of the related hardware is recognised as an intangible asset. Software costing less than $5,000 is expensed in the year of acquisition.

Website costs
Website costs are charged as expenses when they are incurred unless they relate to the acquisition or development of an asset when they may be capitalised and amortised. Generally, costs in relation to feasibility studies during the planning phase of a website, and ongoing costs of maintenance during the operating phase are expensed. Costs incurred in building or enhancing a website, to the extent that they represent probable future economic benefits that can be reliably measured, are capitalised.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

(G) **Impairment of assets**

Property, plant and equipment, infrastructure and intangible assets are tested for any indication of impairment at the end of each reporting period. Where there is an indication of impairment, the recoverable amount is estimated. Where the recoverable amount is less than the carrying amount, the asset is considered impaired and is written down to the recoverable amount and an impairment loss is recognised. Where an asset measured at cost is written down to recoverable amount, an impairment loss is recognized in profit and loss. Where previously revalued asset is written down to recoverable amount, the loss is recognized as a revaluation decrement in other comprehensive income. As the Association is a not-for-profit entity, unless a specialised asset has been identified as a surplus asset, the recoverable amount is the higher of an asset's fair value less costs to sell and depreciated replacement cost.

The risk of impairment is generally limited to circumstances where an asset's depreciation is materially understated, where the replacement cost is falling or where there is a significant change in the useful life. Each relevant class of assets is reviewed annually to verify that the accumulated depreciation/amortization reflects the level of consumption or expiration of the asset's future economic benefits and to evaluate any impairment risk from falling replacement costs.

Intangible assets with an indefinite useful life and intangible assets not yet available for use are tested for impairment at the end of each reporting period irrespective of whether there is any indication of impairment.

The recoverable amount of assets identified as surplus assets is the higher of fair value less costs to sell and the present value of future cash flows expected to be derived from the asset. Surplus assets carried at fair value have no risk of material impairment where fair value is determined by reference to market-based evidence. Where fair value is determined by reference to depreciated replacement cost, surplus assets are at risk of impairment and the recoverable amount is measured. Surplus assets at cost are tested for indications of impairment at the end of each reporting period.

(H) **Non-current assets (or disposal groups) classified as held for sale**

Non-current assets (or disposal groups) held for sale are recognised at the lower of carrying amount or fair value less costs to sell, and are disclosed separately from other assets in the Statement of Financial Position. Assets classified as held for sale are not depreciated or amortised.

(I) **Leases**

Operating leases are expensed on a straight line basis over the lease term as this represents the pattern of benefits derived from the leased properties.

The Association does not have any finance leases.

(J) **Financial instruments**

In addition to cash and bank overdraft, the Association has three categories of financial instrument:

- Loans and receivables;
- Held-to-maturity investments (commercial bills and term deposits); and
- Financial liabilities measured at amortised cost.

Financial instruments have been disaggregated into the following classes:

- Financial Assets
  - Cash and cash equivalents
  - Receivables
  - Term deposits
- Financial Liabilities
  - Payables
  - Bank overdraft

Initial recognition and measurement of financial instruments is at fair value which normally equates to the transaction cost or the face value. Subsequent measurement is at amortised cost using the effective interest method.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

(J) **Financial instruments (continued)**

The fair value of short-term receivables and payables is the transaction cost or the face value because there is no interest rate applicable and subsequent measurement is not required as the effect of discounting is not material.

(K) **Cash and cash equivalents**
For the purpose of the Statement of Cash Flows, cash and cash equivalent (and restricted cash and cash equivalent) assets comprise cash on hand and short term deposits with original maturities of three months or less that are readily convertible to a known amount of cash and which are subject to insignificant risk of changes in value, and bank overdrafts.

(L) **Accrued Salaries**
Accrued salaries and wages (see Note 26 Payables) represent the amount due to staff but unpaid at the end of the financial year as the end of the last pay period for that financial years does not coincide with the end of the financial year. The Association considers the carrying amount of accrued salaries to be equivalent to its fair value.

(M) **Inventories**
Inventories are measured at the lower of cost or net realizable value. Costs are assigned by the method most appropriate to each class of inventory, with the majority being valued on a first in first out basis.

(N) **Receivables**
Receivables are recognised at original invoice amount less an allowance for any uncollectable amounts (i.e. impairment). The collectability of receivables is reviewed on an ongoing basis and any receivables identified as uncollectable are written off against the allowance account. The allowance for uncollectable debts (doubtful debts) is raised where is objective evidence that the Association will not be able to collect the debts. The carrying amount is equivalent to fair value as it is due for settlement within 30 days.

(O) **Payables**
Payables, including accruals not yet billed, are recognised at the amounts when the Association becomes obliged to make future payments as a result of a purchase of assets or services. The carrying amount is equivalent to fair value, as settlement is generally within 30 days.

(P) **Provisions**
Provisions are liabilities of uncertain timing or amount and are recognised where there is a present legal or constructive obligation as a result of a past event and when the outflow of resources embodying economic benefits is probable and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at the end of each reporting period.

Provision - Employee Benefits
All annual leave and long service leave provisions are in respect of employees' services up to the end of the reporting period.

Annual Leave
Annual leave is not expected to be settled wholly within 12 months after the end of the reporting period and is therefore considered to be 'other long-term employee benefits'. The annual leave liability is recognised and measured at the present value of amounts expected to be paid when the liabilities are settled using the remuneration rate expected to apply at the time of settlement.

When assessing expected future payments consideration is given to expected future wages and salary levels including non-salary components such as employer superannuation contributions. In addition, the long service leave liability also considers the experience of employee departures and period of service. The expected future payments are discounted to present values using market yields at the reporting date on national government bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

(P) **Provisions (continued)**

Annual Leave (continued)
The provision for annual leave is classified as current liabilities as the Association does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Long Service Leave
Long service leave is not expected to be settled wholly within 12 months after the end of the reporting date is recognised and measured at the present value of amounts expected to be paid when liabilities are settled using the remuneration rate expected to apply at the time of settlement.

When assessing expected future payments consideration is given to expected future wages and salary levels including non-salary components such as employer superannuation contributions. In addition, the long service leave liability also considers the experience of employee departures and period of service. The expected future payments are discounted to present values using market yields at the reporting date on national government bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows.

Unconditional long service provisions are classified as current liabilities as the Association does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date. Per-conditional and conditional long service leave provisions are classified as non-current liabilities because the Association has a unconditional right to defer the settlement of the liability until the employee has completed the requisite years of service.

A liability for long service leave is recognised after a salary employee has completed 4 years of service and wages staff have completed 7 years of service. An actuarial assessment of long service leave and annual leave is undertaken by PriceWaterhouseCoopers Actuaries as at 31 July 2014.

Superannuation
The Association has no liabilities under the Pension or GSS Schemes.

In joining the contributory Government Employees Superannuation Scheme in 1995, WAGRA has no liabilities for unfunded superannuation. Under current arrangements the liability for superannuation charges incurred under the Government Employees Superannuation Act is extinguished by fortnightly payment of employer contributions to the Government Employees Superannuation Board.

Employment On-Costs
Employment On-Costs, including workers' compensation insurance, are not employee benefits and are recognised separately as liabilities and expenses when the employment to which they relate has occurred. Employment on-costs are included as part of 'Other expenses" and are not included as part of the Association's "Employee benefits expense". The related liability is included in "Employment on-costs provision".

(Q) **Comparative Figures**
Comparative figures are, where appropriate, reclassified to be comparable with the figures presented in the current financial year.

3. Judgements by management in applying accounting policies
The preparation of the financial statements requires management to make judgments about the application of accounting policies that have a significant effect on the amounts recognised in the financial statements. The Association evaluates these judgments regularly.

Operating lease commitments
The Association has entered into a lease for land upon which it operates in Cannington. The lessor retains substantially all the risks and rewards incidental to ownership. Accordingly, this lease has been classified as an operating lease.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

4. Key sources of estimation uncertainty

Key estimates and assumptions concerning the future are based on historical experience and various other factors that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

Long Service Leave

Several estimations and assumptions used in calculating the Associations long service leave provision include expected future salary rates, discount rates, employee retention rates and expected future payments. Changes in these estimations and assumptions may impact on the carrying amount of the long service leave provision.

5. Disclosure of changes of an Australian Accounting Standard

Initial Application of an Australian Accounting Standard

The Association has applied the following Australian Accounting Standards effective for annual reporting periods beginning on or after 1 August 2013 that impacted on the Association.

AASB 13 Fair value Measurement

This standard defines fair value, sets out a framework for measuring fair value and requires additional disclosures for fair value measurements for non-financial Assets and liabilities. There is no financial impact.

AASB 119 Employee Benefits

This Standard supersedes AASB 119 (October 2010), making changes to the recognition, presentation and disclosure requirements.

The Association assessed employee leave patterns to determine whether annual leave is a short-term or other long-term employee benefit. The resultant discounting od annual leave liabilities that were previously measured at the undiscounted amounts is not material.

AASB 1048 Interpretation of Standards

This standard supersedes AASB1048 (June 2012), enabling references to the Interpretations in all other Standards to be updated by reissuing the service Standard. There is no financial impact.

AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB13 [AASB 1, 2, 3, 4, 5, 7, 9, 2009-11, 2010-7, 101, 102, 108, 110, 116, 117, 118, 119, 120, 121, 128, 131, 132, 133, 134, 136, 138, 139, 140, 141, 1004, 1023 & 1038 and Int 2, 4, 12, 13, 14, 17, 19, 131 & 132]

This Standard replaces the existing definition and fair value guidance in other Australian Accounting Standards and interpretations as the result of issuing AASB 13 in September 2011. There is no financial impact.

AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 (September 2011) [AAWSB 1, 8, 101,124, 134, 1049 & 2011-8 and Int 14]

This Standard makes amendments to other Australian Accounting Standards and Interpretations as a result of issuing AASB 119 in September 2011. The resultant discounting of annual leave liabilities that were previously measured at the undiscounted amounts is not material.

AASB 2012-2 Amendments to Australian Accounting Standards – Disclosures – Offsetting Financial Assets and Financial Liabilities [AASB7 & 132]

This standard amends the required disclosures in AASB7 to include information that will enable users of an entity's financial statements to evaluate the effect or potential effect of netting arrangements, including rights of set-off associated with the entity's recognised financial assets and recognised financial liabilities, on the entity's financial position. There is no financial impact.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

5. Disclosure of changes of an Australian Accounting Standard (Continued)

AASB 2012-5 Amendments to Australian Accounting Standards arising from Annual Improvements 2009-11 Cycle [AASB 1, 101, 116, 132 &134 and Int 2]
This Standard makes amendments to the Australian Accounting Standards and Interpretations as a consequence of the annual improvements process. There is no financial impact.

AASB 2012-6 Amendments to Australian Accounting Standards – Mandatory Effective Date of AASB9 and Transition Disclosures [AASB9, 2009-11, 2010-7, 2011-7 & 2011-8]
This Standard amends the mandatory effective date of AASB 9 Financial Instruments to 1 January 2015 (instead of 1 January 2013). Further amendments are also made to numerous consequential amendments arising from AASB 9 that will now apply from 1 January 2015. There is no financial impact.

AASB 2012-9 Amendment to AASB1048 arising from the Withdrawal of Australian Int 1039
The withdrawal of Int 1039 Substantive Enactment of Major Tax Bills in Australia has no financial impact for the Association during the reporting period and at balance date. Measurement of tax assets and liabilities continues to be measured in accordance with enacted or substantively enacted tax law pursuant to AASB 112.46-47

AASB 2012-10 Amendments to Australian Accounting Standards – Transition Guidance and Other Amendments [AASB 1, 5, 7, 8, 10,11, 12, 13, 101, 102, 108, 112, 118, 119, 127, 128, 132, 133, 134, 137, 1023, 1038, 1039, 1049 & 2011-7 and Int 12]
This Standard introduces a number of editorial alterations and amends the mandatory application date of Standards for not-for-profit entities accounting for interests in other entities. There is no financial impact.

AASB 2013-9 Amendments to Australian Accounting Standards – Conceptual Framework, Materiality and Financial Instruments.
Part A of this omnibus Standard makes amendments to other Standards arising from revisions to the Australian Accounting Conceptual Framework for periods ending on or after 20 December 2013. Other Parts of this Standard become operative in later periods. There is no financial impact for Part A of the Standard.

Future impact of Australian Accounting Standards not yet operative
The Association cannot early adopt an Australian Accounting Standard or Australian Accounting Interpretations unless specifically permitted by TI 1101 Application Accounting Standards and Other Pronouncements. Consequently, the Association has not applied early any of the following Australian Accounting Standards that have been issued that may impact the Association. Where applicable, the Association plans to apply these Australian Accounting Standards from their application date.

	TITLE	**Operative for reporting periods beginning on/after**
Int 21	Levies	
	This Interpretation clarifies the circumstances under which a liability to pay a government levy imposed should be recognized. There is no financial impact for the Association at reporting date.	1 Jan 2014

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2013

5. Disclosure of changes of an Australian Accounting Standard

	TITLE	**Operative for reporting periods beginning on/after**
AASB 9	Financial Instruments This Standard supersedes AASB 139 Financial instruments: Recognition and Measurement, introducing a number of changes to accounting treatments.	1 Jan 2017
	AASB 2012-6 Amendments to Australian Accounting Standards – Mandatory Effective Date of AASB 9 and Transition Disclosures amended the mandatory application date of this Standard to 1 January 2017. The Association has not yet determined the application or the potential impact of the Standard.	
AASB 10	Consolidated Financial Statements This Standard issued in August 2011, supersedes AASB 127 Consolidated and Separate Financial Statements and Int 112 Consolidation – Special Purpose Entities, introducing a number of changes to accounting treatments .	1 Jan 2014
	Mandatory application was deferred by one year for not-for-profit entities by AASB2012-10 Amendments to Australian Accounting Standards – Transition Guidance and Other Amendments. The adoption of the new Standard has no financial impact for the Association as it doesn't impact accounting for related bodies and the Association has no interests in other entities.	
AASB 11	Joint Arrangements This Standard issued in August 2011, supersedes AASB 131 Interests in Joint Ventures, introduces new principles for determining the type of joint arrangements that exists, which are more aligned to the actual rights and obligations of parties to the arrangement.	1 Jan 2014
	Mandatory application of this Standard was deferred by one year for not-for-profit entities by AASB2012-10. There is no financial impact for the Association as the new standard will continue to require proportional consolidation of the Associations rights to assets and liabilities for the unincorporated joint operation.	
AASB 12	Disclosure of Interests in Other Entities This Standard issued in August 2011, supersedes disclosure requirements under AASB 127 Consolidated and Separate Financial Statements, AASB128 Investments in Associates and AASB 131 Interests in Joint Ventures	1 Jan 2014
	Mandatory application of this Standard was deferred by one year for not-for-profit entities by AASB2012-10. There is no financial impact.	

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2013

5. Disclosure of changes of an Australian Accounting Standard (Continued)

	TITLE	Operative for reporting periods beginning on/after
AASB 14	Regulatory Deferral Accounts	
	The Association has not yet determined the application of this Standard.	1 Jan 2016
AASB 127	Separate Financial Statements	
	This Standard issued in August 2011, supersedes requirements under AASB 127 Consolidated and Separate Financial Statements, removing the consolidation requirements for the earlier standard whilst retaining accounting and disclosure requirements for the preparation of separate financial statements. Mandatory application was deferred by one year for not-for-profit entities by AASB2012-10. There is no financial impact.	1 Jan 2014
AASB 128	Investments in Associates and Joint Ventures	
	This Standard issued in August 2011, supersedes AASB 128 Investments in Associates, introducing a number of clarifications for the accounting treatments of changed ownership interest. Mandatory application was deferred by one year for not-for-profit entities by AASB2012-10. The adoption of the new Standard has no financial impact for the Association as it does not hold investments in associates and the accounting treatments for joint operations is consistent with current practice.	1 Jan 2014
AASB 1031	Materiality	
	This standard is an supersedes AASB 1031 (February 2010), removing Australian guidance on materiality in other Australian pronouncements. There is no financial impact	1 Jan 2014
AASB 1055	Budgetary Reporting	
	This Standard specifies the nature of budgetary disclosures, in circumstances in which they are to be included in the general purpose financial statements of not-for-profit within the General Government Sector. The Association will be required to disclose additional budgetary information and explanations of major variances between actual and budgeted amounts, though there is no financial impact.	1 Jul 2014
AASB 2009-11	Amendments to Australian Accounting Standards arising from AASB 9[AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 & 1038 and Int 10 & 12 [modified by AASB 2010-7]	1 Jan 2015

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2013

5. Disclosure of changes of an Australian Accounting Standard

	TITLE	**Operative for reporting periods beginning on/after**
AASB 2010-7	Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 & 1038 and Int 2, 5, 10, 12, 19 & 127]	
	This Standard makes consequential amendments to other Australian Accounting Standards and Interpretations as a result of issuing AASB 9 in December 2010. The Association has not yet determined the application or the potential impact of the Standard.	1 Jan 2015
AASB 2011-7	Amendments to Australian Accounting Standards arising from the consolidation and Joint Arrangements Standards [AASB 1, 2, 3, 5, 7, 101, 107, 112, 118, 121, 124, 132, 133, 136, 138, 139, 1023 & 1038 and Int 5, 9, 16 & 17]	
	This Standard gives effect to consequential changes arising from the issue of AASB 10, AASB 11, AASB 127 Separate Financial Statements and AASB 128 Investments in Associates and Joint Ventures. Mandatory application was deferred for not-for-profit entities by AASB 2012-10. The Association has analysed the suite of Consolidation and Joint Arrangements Standards and determined that no financial impact arises from adopting the various Standards.	1 Jan 2014
AASB 2012-3	Amendments to Australian Accounting Standards – Offsetting Financial Assets and Financial Liabilities [AASB 132]	
	This Standard adds application guidance to AASB 132 to address inconsistencies identified in applying some of the offsetting criteria, including clarifying the meaning of “currently has a legally enforceable right of set-off” and that some gross settlement systems may be considered equivalent to net settlement. The Association does not routinely hold financial assets and financial liabilities that it intends to settle on a net basis, therefore there is no financial impact.	1 Jan 2014
AASB 2013-3	Amendments to AASB 136 – Recoverable Amount Disclosures for Non-Financial Assets.	
	This Standard introduces editorial and disclosure changes. There is no financial impact.	1 Jan 2014

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5. Disclosure of changes of an Australian Accounting Standard

	TITLE	Operative for reporting periods beginning on/after
AASB 2013-4	Amendments to Australian Accounting Standards – Novation of Derivatives and Continuing of Hedge Accounting [AASB 139]	
	This Standard permits the continuation of hedge accounting in circumstances where a derivative, which has been designated as a hedging instrument, is novated from one counterparty to a central counterparty as a consequence of laws or regulations. The Association does not routinely enter into derivatives or hedges, therefore there is no financial impact.	1 Jan 2014
AASB 2013-8	Amendments to Australian Accounting Standards – Australian Implementation Guidance for Not-for-Profit Entities – Control and Structured Entities [AASB 10, 12 & 1049]	
	The amendments, issued in October 2013 provide significant guidance in determininge whether a not-for-profit entity controls another entity when financial returns are not a key attribute of the investor's relationship. The Standard has no financial impact in its own right, rather the impact results from the adoption of the amended AASB 10.	1 July 2014
AASB 2013-9	Amendments to Australian Accounting Standards – Conceptual Framework, Materiality and Financial Instruments	
	This omnibus Standard makes amendments to other Standards arising from the deletion of references to AASB1031 in other Standards for periods beginning on or after 1 January 2014 (Part B) and, defers the application of AASB 9 to 1 January 2017 (Part C). The Association has not yet determined the application or the potential impact of AASB 9, otherwise there is no financial Impact for Part B.	1 January 2014 1 January 2017
AASB 2014-1	Amendments to Australian Accounting Standards	
	The Association has not yet determined the application or the potential impact of the Standard.	1 Jan 2014

	2014 $	2013 $
6. RWWA Distribution		
Distribution for Stakemoney	11,247,475	10,441,760
Distribution – Other	4,423,532	4,312,597
	15,671,007	14,754,357

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		2014 $	2013 $
7.	**Oncourse Totalisator**		
	Oncourse Commission	1,215,259	1,362,877
	Unclaimed Dividends	63,435	59,718
	Goods and Services Tax	(109,407)	(123,975)
	Trading Income	1,169,287	1,298,620

The Goods and Services Tax (GST) is not applied to the consumption of gambling services. It is however, applied to the operators margin defined as the subscription (wagering less sales commission) less the amount of prizes (dividends). The State provides reimbursement to gaming operator's (including WAGRA) for GST paid on operator's margin.
The GST paid on the operator's margin is disclosed as a cost of On Course Tote operations (as above). Treasurer's Instruction 1102 however, requires the reimbursement of the GST to be disclosed as a grant from the State Government rather that offset against the cost to which it applies.

8.	**Food and Beverage**		
	Sales	3,317,542	3,250,811
	Less Cost of Sales:		
	Opening Stock	96,936	90,758
	Purchases	1,265,591	1,235,353
	Closing Stock	(91,917)	(96,936)
		1,270,610	1,229,175
	Trading Income	2,046,932	2,021,636
9.	**Other Racing Revenue**		
	Trial Income	102,462	93,746
	Gaming Income	126,250	164,117
	Racebook Sales	36,753	41,740
	Sundry Racing Income	6,865	10,752
		272,330	310,355
10.	**Net Gain / (Loss) on Disposal of Non Current Assets**		
	Proceeds from Disposal of Non Current Assets:		
	Motor Vehicles	14,636	30,455
	Carrying Amount of Assets Sold:		
	Motor Vehicles	26,057	31,257
	Net Gain/(Loss) on disposal of Non-Current Assets	(11,421)	(802)
11.	**Other Administration Income**		
	Greyhounds as Pets	193,731	165,003
	Venue Hire	123,678	126,230
	Printing	255,012	244,657
	Sundry Administration Income	150,544	87,465
		722,965	623,355

Western Australian Greyhound Racing Association
Notes to the Financial Statements
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		2014 $	2013 $
12.	**Stakemoney & Trophies**		
	Stakemoney	10,510,820	9,874,290
	Breeders Bonus	733,250	569,550
	Trophies	27,874	22,048
		11,271,944	10,465,888
13.	**Employee Benefits Expense - Racing**		
	Salaries and Wages – Oncourse Totalisator	346,968	385,902
	Salaries and Wages – Food and Beverage	1,024,001	1,069,288
	Salaries and Wages – Gaming	40,061	47,352
	Salaries and Wages – Printing	85,048	86,799
	Other Casual Wages	968,284	935,570
		2,464,362	2,524,911
14.	**Other Racing Expenses**		
	Direct Expenses – Oncourse Totalisator	136,320	190,306
	Direct Expenses – Food and Beverage	50,045	47,707
	Direct Expenses – Gaming	38,461	49,697
	Veterinary Fees	204,625	187,269
	Printing Expense	260,135	208,130
	Security	155,603	136,684
	Cleaning and Laundry	295,762	261,785
	Sundry Racing Expenses	349,672	405,711
		1,490,623	1,487,289
15.	**Employee Benefits Expense - Administration**		
	Salaries	1,458,566	1,585,310
	Ground Staff Salaries and Wages	586,370	666,413
	Annual Leave	262,444	238,366
	Long Service Leave	76,438	81,582
	Fringe Benefit Tax	36,292	34,430
	Redundancy	56,930	-
	Training – Other	1,623	7,076
	Employee Benefits	1,605	4,402
	Admin Temp/Contract Staff	27,357	37,666
	Superannuation	429,109	460,290
		2,936,734	3,115,535
16.	**Depreciation & Amortisation Expenses - Administration**		
	Depreciation:		
	Furniture and Equipment	123,618	127,387
	Motor Vehicles	47,038	49,659
	Buildings, Structures and Leasehold Improvements	311,974	506,166
		482,630	683,212
	Amortisation:		
	Intangible Assets	9,373	825
		9,373	825
		492,003	684,037

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

		2014	2013
		$	$
17.	**Other Administration Expenses**		
	Insurance	164,983	120,768
	Motor Vehicle Expenses	58,835	53,707
	Travel, Accommodation & Conferences	21,003	15,468
	Legal Expenses	4,706	10,508
	Postage and Stationery	8,721	9,618
	Rates and Taxes	86,715	87,633
	Payroll Tax	257,743	278,001
	Interest Expense	65	-
	Staff Recruitment Expenses	522	690
	Bad Debts Written Off	3,765	-
	Sundry Administration Expenses	326,221	306,724
		933,279	883,117
18.	**Grants and subsidies from State Government**		
	Sundry Grants – Region Infrastructure Fund	620,626	1,002,594
	GST Recoup from State Government	109,407	123,975
		730,033	1,126,569
19.	**Leases**		
	Lease expenses for period	703,356	696,075
	CANNINGTON: The Western Australian Greyhound Racing Association has a lease with the Canning Agricultural, Horticultural and Recreational Society (Inc) for the lease of the Cannington Racecourse for a period of 30 years from 27th July 1981 with options of renewal for two further periods of 30 years each. Lease payments totaling $450,000pa are applicable to the 5 year period ending on 27th July 2011. A lease has been agreed for a two year period ending 27th July 2013 at $500,000 per annum. A further two year extension ending 27th July 2015 was granted during the current year at $518,109. A 30 year lease has been negotiated for the back block area commencing 27 July 2011 for $183,049 with an option for a further 30 years.		
20.	**Cash and Cash Equivalents**		
	Current		
	Short Term Deposits	1,331,102	859,578
	Cash at Bank	49,845	21,401
	Cash on Hand	118,140	110,166
		1,499,087	991,145
	Short term deposits are held with BankWest on an at call basis.		
21.	**Inventories**		
	Current		
	As at balance date inventories held by the Association were:		
	Restaurant food stocks	25,693	28,975
	Restaurant beverage stocks	66,224	67,961
		91,917	96,936

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

		2014	2013
		$	$
22.	**Receivables and Prepayments**		
	Current		
	Accounts receivable for goods and services supplied	796,278	1,417,278
	Prepayments	220,265	186,766
	Accrued Income	35,844	9,284
		1,052,387	1,613,328
23.	**Property, Plant & Equipment**		
	Furniture and Equipment at Cost	2,348,670	3,311,500
	less accumulated depreciation	(1,778,608)	(2,639,958)
		570,062	671,542
	Motor Vehicles at Cost	351,235	327,696
	less accumulated depreciation	(132,138)	(107,636)
		219,097	220,060
	Leasehold Improvements at Cost	3,931,752	3,979,693
	Less accumulated depreciation	(3,901,833)	(3,979,151)
		29,919	542
	Buildings, Structures and Improvements at Valuation	6,276,655	5,269,719
	less accumulated depreciation	(1,481,148)	(1,176,788)
		4,795,507	4,092,931
	Land at Valuation	4,451,250	4,451,250
		4,451,250	4,451,250
	Capital Work in Progress	578,311	1,061,476
		578,311	1,061,476
	Total Property Plant and Equipment	10,644,146	10,497,801

Land and Buildings were independently valued in June 2012 by John Garmony & 9 Hardy St. South Perth, Western Australia.

Western Australian Greyhound Racing Association
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In accordance AASB 116 the following reconciliation of carrying amounts of property, plant and equipment at the beginning and end of the current financial year is set out below.

2014	Furniture & Equipment	Motor Vehicles	Leasehold Improvements	Buildings and Improvements	Land at Valuation	Capital Work in Progress	Total
	$	$	$	$	$	$	$
Carrying amount at start of the year	671,542	220,060	542	4,092,931	4,451,250	1,061,476	**10,497,801**
Plus							
Additions	22,138	72,132	28,010	11,252		547,733	**681,265**
Transfers between asset classes				1,004,665		(1,030,897)	**(26,232)**
Less							
Net Disposals		(26,057)					**(26,057)**
Depreciation	(123,618)	(47,038)	(96,681)	(313,342)			**(580,679)**
Depreciation adjustment due to lease expiry			98,049				**98,049**
Impairment Losses (a)							**-**
Carrying amount at end of the year	570,062	219,097	29,919	4,795,507	4,451,250	578,311	**10,644,146**

2013	Furniture & Equipment	Motor Vehicles	Leasehold Improvements	Buildings and Improvements	Land at Valuation	Capital Work in Progress	Total
	$	$	$	$	$	$	$
Carrying amount at start of the year	785,172	207,462	256,271	4,319,198	4,451,250	35,834	**10,055,187**
Plus							
Additions	13,757	93,799	6,157	11,367		1,032,002	**1,157,082**
Transfers between asset classes				6,360		(6,360)	**-**
Less							
Net Disposals		(31,256)					**(31,256)**
Depreciation	(127,387)	(49,945)	(120,531)	(243,994)			**(541,857)**
Depreciation adjustment due to lease extension			(141,355)				**(141,355)**
Impairment Losses (a)							**-**
Carrying amount at end of the year	671,542	220,060	542	4,092,931	4,451,250	1,061,476	**10,497,801**

(a) Recognised in the Statement of Comprehensive Income. Where an asset measured at cost is written-down to recoverable amount, an impairment loss is recognised in the Statement of Comprehensive Income. Where previously revalued asset is written down to recoverable amount, the loss is recognised as a revaluation decrement in the Statement of Changes in Equity.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

		2014	2013
		$	$
24.	**Intangible Assets**		
	Intangible Assets – Computer Software	74,578	49,757
	less accumulated amortization	(52,150)	(48,184)
		22,428	1,573
	Reconciliation		
	Computer Software		
	Carrying amount at start of period	1,573	2,398
	WIP Additions	26,232	-
	Additions	3,995	-
	Less		
	Amortisation	9,372	825
	Carrying amount at end of period	22,428	1,573
25.	**Payables**		
	Current		
	Accounts Payable	802,864	734,108
	Accrued Expenses	171,108	164,795
	Other Liabilities: Fees in Advance	494,725	349,421
		1,468,697	1,248,324
	Non-Current		
	Other Liabilities: Grants in Advance	498,532	-
		498,532	-
		1,967,229	1,248,324
	All financial liabilities are unsecured.		
	The Association considers the carrying amounts of creditors, accrued expenses and other payables approximate to their net fair values.		
26.	**Provisions**		
	Current		
	Employee benefits Provisions:		
	Annual Leave [(a)]	461,754	533,574
	Long Service Leave [(b)]	440,211	469,092
		901,965	1,002,666
	Other Provisions		
	Employment On Costs [(c)]	58,265	64,456
		58,265	64,456
		960,230	1,067,122

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

		2014	2013
		$	$
26.	**Provisions (Continued)**		
	Non-Current		
	Employee benefits Provisions:		
	Long Service Leave [(b)]	62,391	95,104
		62,391	95,104
	Other Provisions		
	Employment On Costs [(c)]	3,998	6,095
		3,998	6,095
		66,389	101,199
		1,026,619	1,168,321
(a)	Annual Leave liabilities have been classified as current as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:.		
	Within 12 months of the end of the reporting period	273,123	286,142
	More than 12 months after the end of the reporting period	188,632	247,432
		461,755	533,574
(b)	Long Service Leave liabilities have been classified as current where there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:		
	Within 12 months of the end of the reporting period	159,806	153,060
	More than 12 months after the end of the reporting period.	342,797	411,136
		502,603	564,196
(c)	The settlement of annual and long service leave liabilities gives rise to the payment of employment on-costs including workers' compensation insurance. The provision is the present value of expected future payments. The associated expense, apart from the unwinding of the discount (finance cost), is disclosed in Note 15 Employee Benefits Expense – Administration		
	Movement in each class of Provisions during the period other than employee benefits are set out below:		
	Employment on-cost Provision:		
	Carrying amount at start of period	70,551	64,035
	Additional/(reversals of) provisions recognised	(8,288)	6,516
	Payments/Other sacrifices of economic benefit	-	-
	Carrying amount at end of period	62,263	70,551
27.	**Asset Revaluation Reserve:**		
	Balance at start of year	5,344,512	5,344,512
	Net Revaluation increments/(decrements):		
	Buildings & Improvements	-	-
	Land	-	-
	Transfers from Reserve	-	-
	Balance at end of year	5,344,512	5,344,512

Western Australian Greyhound Racing Association
Notes to the Financial Statements
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		2014 $	2013 $
28.	**Retained Earnings**		
	Balance at start of year	5,439,626	5,823,503
	Result for period	(468,021)	(383,877)
	Balance at end of year	4,971,605	5,439,626
29.	**Remuneration of Auditor**		
	The total of fees paid or due and payable for the financial year is as follows:		
	Auditing the accounts, financial statements and key performance indicators	73,500	71,000

30. Fair value measurements

Assets measured at fair Value	Level 1	Level 2	Level 3	Fair Value At end of period
2014				
Land (Note 23)	-	4,451,250	-	4,451,250
Buildings(Note 23)	-	-	4,795,507	4,795,507
	-	4,451,250	4,795,507	9,246,757

There were no transfers between Levels 1, 2 or 3 during the period.

Valuation techniques to derive Level 2 fair values
Level 2 fair values of Non-current assets held for resale (Land) are derived using the market approach. Market evidence of sales prices of comparable land in close proximity is used to determine price per square metre. Non-current assets held for sale have been written down to fair value less costs to sell. Fair value has been determined by reference to market evidence of sales prices of comparable assets.

Fair value measurements using significant unobservable inputs (Level 3) 2014	Land	Buildings
Fair Value at start of period	-	4,092,931
Additions	-	1,015,918
Depreciation Expense	-	313,342
Fair Value at end of period	-	4,795,507

Valuation processes
There were no changes in valuation techniques during the period.
Transfers in and out of a fair value level are recognized on the date of the event or change in circumstances that caused the transfer. Transfers are generally limited to assets newly classified as non-current assets held for sale as Treasurer's instructions require valuations of land, buildings and Infrastructure to be categorized within Level 3 where valuations will utilize significant Level 3 inputs on a recurring basis.
Fair value for existing use specialised buildings and infrastructure assets is determined by reference to the cost of replacing the remaining future economic benefits embodied in the asset, i.e. the depreciated replacement cost. Depreciated replacement cost is the current replacement cost of an asset less accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired economic benefit, or obsolescence, and optimization (where applicable) of the asset. Current replacement cost is generally determined by reference to the market-observable replacement cost of a substitute asset of comparable utility and the gross project size specifications.
Fair value for restricted use land is based on market value, by either using market evidence of sales of comparable land that is unrestricted less restoration costs to return the site to a vacant and marketable condition (low restricted use land), or, comparison with market evidence for land with low level utility (high restricted use land).

Significant Level 3 inputs used by Western Australian Greyhound Racing Association are derived and evaluated as follows:
Consumed economic benefit/obsolescence of asset
These are estimated by John Garmony & Associates.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
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		2014 $	2013 $

30. Fair value measurements (Continued)

Information about significant unobservable inputs (Level 3) in fair value measurements

Description and fair value as at 31 July 2014	Valuation Techniques	Unobservable inputs	Range of unobservable inputs (weighted average)	Relationship of unobservable inputs to fair value
Buildings $4,795,507	Depreciated Replacement Cost	Consumed economic benefit/obsolescence of asset	4.99% per year	Greater consumption of economic benefit or increased obsolescence lowers fair vale

Basis of Valuation
In the absence of market-based evidence, due to the specialized nature of some non financial assets, these assets are valued at Level3 of the fair value hierarchy on an existing use basis. The existing use basis recognizes that restrictions or limitations have been placed on their use and disposal when they are not determined to be surplus to requirements. These restrictions are imposed by virtue of the assets being held to deliver a specific community service and the Western Australian Greyhound Racing Association's enabling legislation.

31. Remuneration of members of the Accountable Association and Senior Officers

(i) **Remuneration of Members of Accountable Association**

The number of Members of the Accountable Association whose total of fees, salaries, superannuation and other benefits received or due and receivable for the financial year, falls within the following bands:

$0-$10,000	4	4
$10,000 -$20,000	1	1
Base Remuneration and Superannuation	40,093	44,489
Annual leave and long service leave accruals	-	-
Other Benefits	-	-
The total remuneration of members of the accountable association	40,093	44,489

The total remuneration includes the superannuation expense incurred by the Association in respect of members of the Accountable Association.
No members of the Accountable Association are members of the Pension Scheme.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
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		2014 $	2013 $
31.	**Remuneration of members of the Accountable Association and Senior Officers (continued)**		
(ii)	**Remuneration of Senior Officers**		
	The number of Senior Officers other than Members of the Accountable Association whose total of fees, salaries, superannuation and other benefits received or due and receivable for the financial year, falls within the following bands:		
	$ 10,000 - $ 20,000	1	-
	$100,001 - $120,000	1	-
	$120,001 - $140,000	2	3
	$140,001 - $160,000	-	-
	$160,001 - $180,000	2	1
	$180,001 - $200,000	1	-
	$200,001 - $220,000	-	-
	$220,001 - $240,000	-	2
	Base Remuneration and Superannuation	733,087	840,138
	Annual leave and long service leave accruals	88,846	94,546
	Other Benefits	67,534	61,667
	The total remuneration of senior officers	889,467	996,351
	The total remuneration includes the superannuation expense incurred by the Association in respect of senior officers other than senior officers reported as members of the Accountable Association		
	No senior officers are members of the Pension Scheme.		
32.	**Notes to the Statement of Cash Flows**		
(a)	Reconciliation of Cash		
	Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:		
	Cash at Bank	49,845	21,401
	Investments	1,331,102	859,578
	Cash on Hand	118,140	110,166
		1,499,087	991,145

Western Australian Greyhound Racing Association
Notes to the Financial Statements
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		2014	2013
		$	$
32.	**Notes to the Statement of Cash Flows (Continued)**		
(b)	Reconciliation of profit to net cash flows provided by/(used in) Operating Activities		
	Loss before Grants & Subsidies from State Government	(1,198,054)	(1,510,446)
	Non Cash Items:		
	Depreciation and Amortisation	492,003	684,037
	Proceeds on Disposal of Non Current Assets	(14,636)	(30,455)
	Carrying Value of Non Current Assets Disposed	26,057	31,257
	(Increase)/decrease in Assets:		
	Current Receivables and Prepayments	675,756	(984,456)
	Current Inventories	5,019	(6,178)
	Grants included in Recievables	(900,000)	900,000
	Increase/(decrease) in liabilities		
	Current Payables	718,906	206,847
	Current Provisions	(102,766)	129,176
	Non Current Provisions	(38,936)	(20,549)
	GST Collected on Sales	(114,814)	114,893
	Non Current Payables	(498,532)	-
	Net Cash Provided From Operating Accounts	(949,997)	(485,874)

33. Explanatory Statement

Significant variations between actual results for 2012/2013 and 2013/2014 for income and expenses are shown below. Significant variations are considered to be those greater than $150,000.

(i) Comparison of Actual Results of 2013/2014 with those of the Preceding Year:

	2014 Actual ($'000)	2013 Actual ($'000)	Variation ($'000)
RWWA Distribution	15,671	14,754	917
On-course Totalisator	1,169	1,299	(130)
Grants and Subsidies Received	730	1,127	(397)
Stakemoney and Trophies	11,272	10,466	806
Employee Benefits Expenses – Administration	2,937	3,116	(179)
Depreciation and Amortisation	492	684	(192)

Western Australian Greyhound Racing Association
Notes to the Financial Statements
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33. Explanatory Statement (Continued)

Income

(a) RWWA Distribution
RWWA Distribution for stake-money was above 2012/13 due to an increase in the stake-money for the 2013/14 year and a small increase in venue fee received.

(b) On-course Totalisator
All courses have suffered a decline in On-course turnover mainly due to the increased use of online bookmakers by the punters..

(c) Grants and Subsidies Received
2012/13 had a one-off grant for Mandurah Roof Project $900K and recovery of cost for the 2011 Business case $100K. 2013/14 had a one off Grant from RWWA for OH &S.

Expenses

(e) Stake-money and trophies
An increase in available distribution from RWWA was applied to Stake-money resulting in an increase in the stake-money for the 2013/14 year.

(f) Employee Benefits Expenses – Administration
The employment of a new CEO led to the ceasing of higher duties payments paid during the 2012/13 year.

(g) Depreciation and Amortisation
Accelerated depreciation for leasehold assets ceased at the end of the 2012/13 year which has led to the lower charge in the current year.

Significant variations between budget estimates and actual results for 2013/2014 for income and expenses are shown below.

Comparison of Estimates and Actual Results:

Significant variations are considered to be those over $150,000.

	2013/14 Budget ($'000)	2013/14 Actual ($'000)	Variation ($'000)
RWWA Distribution	15,914	15,671	243
Food and Beverage Sales	3,720	3,318	402
Grants and Subsidies Received	171	730	(559)
Stakemoney and Trophies	11,511	11,272	239
Other Racing Expenses	1,714	1,491	223

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

33. Explanatory Statement (Continued)

Income

(a) RWWA Distribution
Budget stakemoney was not received as there was a number of races not held due to insufficient nominations.

(b) Food and Beverage Sales
Revenue from Food and Beverage did not achieve expected levels resulting in Cannington being $226K behind budget for the year, whilst Mandurah was $242K behind budget. This was due to the decline in attendance,

(c) Grants and Subsidies Received
Receipt of an unbudgeted Grant from RWWA for OH&S was major variation.

Expenses

(d) Stakemoney and Trophies
Budget stakemoney was not paid out as there was a number of races were not held due to insufficient nominations.

(e) Other Racing Expenses
Other Racing Expenses was below budget due to below expected expenditure on totalisator, catering and sundry racing expenditure.

34. Financial Instruments Disclosures

(a) Financial Risk Management Objectives and Policies

Financial Instruments held by the Association are cash and cash equivalents, receivables and payables. The Association has limited exposure to financial risks. The Association's overall risk management program focuses on managing the risks identified below.

Credit Risk
Credit risk arises when there is the possibility of the Association' receivables defaulting on their contractual obligations resulting in financial loss to the Association.

The maximum exposure to credit risk at the end of the reporting period in relation to each class of recognised financial assets is the gross carrying value of those assets.
The Association trades only with recognised, creditworthy third parties. The Association has policies in place to ensure that sales of products and services are made to customers with an appropriate credit history. In addition, receivable balances are monitored on an ongoing basis with the result that the Association's exposure to bad debts in minimal. At the end of the reporting period there were no significant concentrations of credit risk.

Liquidity Risk
Liquidity risk arises when the Association is unable to meet its financial obligations as they fall due. The Association is exposed to liquidity risk through its trading in the normal course of business.

The Association has appropriated procedures to manage cash flows by monitoring cash flows to ensure that sufficient funds are available to meet its commitments.

Market Risk
Market risk is the risk that changes in market prices such as foreign exchange rates and interest rates will affect the Associations income or the value of its holdings of financial instruments. The Association does not trade in foreign currency and is not materially exposed to other price risks.

The Association's exposure to market risk is restricted to interest risk as cash and fixed term deposits are interest bearing.

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

		2014	2013
		$000	$000
34	**Financial Instruments Disclosures (Continued)**		
(b)	Categories of Financial Instruments In addition to cash the carrying amounts of each of the following categories of financial assets and financial liabilities at the balance sheet date are as follows:		
	Financial Assets		
	Cash and cash equivalents	1,499	991
	Receivables[(a)]	696	1,427
	Financial Liabilities		
	Payables	1,935	1,248

(a)The amount of receivables excludes GST recoverable from the ATO (statutory receivable).

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

34. Financial Instruments Disclosures (continued)

(c) Financial Instrument Disclosures

Credit Risk

The following table details the Association's maximum exposure to credit risk and the aging analysis of financial assets. The Association's maximum exposure to credit risk at the end of the reporting period is the carrying amount of financial assets as shown below. The table discloses the aging assets that are past due but are not impaired and impaired financial assets. The table is based on information provided to senior management of the Association.
The Association does not hold any collateral as security or other credit enhancements relating to the financial assets it holds.

Aging analysis of financial assets.

		Past Due but not impaired					
Financial Assets	Carrying Amount $'000	Not past due and not impaired $'000	Up to 3 Months $'000	3-12 Months $'000	1-2 years $'000	2-5 years $'000	More than 5 years $'000	Impaired financial assets $'000
2014								
Cash and cash equivalents	1,499	1,499						
Receivables[(a)]	696	696						
	2,195	2,195	-	-	-	-	-	-
2013								
Cash and cash equivalents	991	991						
Receivables[(a)]	1,402	1,402						
	2,393	2,393	-	-	-	-	-	-

(a)The amount of receivables excludes GST recoverable from the ATO (statutory receivable).

34. Financial Instruments Disclosures (continued)

(c) Financial Instrument Disclosures (continued)

Liquidity Risk and interest rate exposure

The following table details the Association's interest rate exposure and contractual maturity analysis of financial assets and financial liabilities. The maturity analysis section includes interest and principal cash flows. The interest rate exposure section analyses only the carrying amounts of each item.

Interest rate exposures and maturity analysis of financial assets and financial liabilities

			Interest Rate Exposure				Past Due but not impaired				
	Weighted Average Effective Interest Rate	Carrying Amount	Fixed Interest Rate	Variable Interest Rate	Non Interest Bearing	Nominal Amount	Up to 3 Months	3-12 Months	1-2 years	2-5 years	More than 5 years
	%	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
2014											
Financial Assets											
Cash and cash equivalents	3.27	1,499	1,331	50	118	-	-	-	-	-	-
Receivables[(a)]		694	-	-	694	-	-	-	-	-	-
		2,193	1,331	50	812	-	-	-	-	-	-
Financial Liabilities											
Payables		1,966	-	-	1,966	-	-	-	-	-	-
		1,966	-	-	1,966		-	-	-	-	-
2013											
Financial Assets											
Cash and cash equivalents	4.36	991	860	21	110	-	-	-	-	-	-
Receivables[(a)]		1,402	-	-	1,402	-	-	-	-	-	-
		2,393	860	21	1,512	-	-	-	-	-	-
Financial Liabilities											
Payables		1,248	-	-	1,248	-	-	-	-	-	-
		1,248	-	-	1,248	-	-	-	-	-	-

(a) The amount of receivables excludes GST recoverable from the ATO (statutory receivable).

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

34. Financial Instruments Disclosures (continued)

Interest Rate Sensitivity Analysis

The following table represents a summary of the interest rate sensitivity of the Association's financial assets and liabilities at the balance sheet date on the surplus for the period and equity for a 1% change in interest rates. It is assumed that the change in interest rates is held constant throughout the reporting period.

2014	Carrying amount $000	-100 basis points Surplus $000	Equity $000	+ 100 basis points Surplus $000	Equity $000
Financial Assets					
Cash and cash equivalents	1,381	(13.8)	(13.8)	13.8	13.8

2013	Carrying amount $000	-100 basis points Surplus $000	Equity $000	+ 100 basis points Surplus $000	Equity $000
Financial Assets					
Cash and cash equivalents	881	(8.8)	(8.8)	8.8	8.8

There is no change from the previous period in the methods and assumptions used.

Fair Values

All financial assets and liabilities recognised in the Statement of Financial Position, whether they are carried at cost or fair value, are recognised at amounts that represent a reasonable approximation of fair value unless otherwise stated in the applicable note.

	2014 $	2013 $

35. Impairment of Assets

There are no indications of impairment to property, plant and equipment, infrastructure or intangible assets at 31 July, 2014.

The Association held no goodwill or intangible assets with an indefinite useful life during the reporting period. At the end of the reporting period there were no intangible assets not yet available for use.

All surplus assets at 31 July 2014 have been classified as assets held for resale or written-off.

36. Commitments

Capital Expenditure Commitments

Capital expenditure commitments, being contracted capital expenditure additional to amounts reported in the financial statements, are payable as follows:

Within 1 year	12,562,333	4,127,000
Later than one year and not later than five years	-	-
Later than five years	-	-
	12,562,333	4,127,000

Western Australian Greyhound Racing Association
Notes to the Financial Statements
for the year ended 31 July 2014

		2014 $	2013 $
36.	**Commitments (Continued)**		
	Non-Cancellable Lease Commitments		
	Commitments in relation to the lease contracted for at the reporting date but not recognised as liabilities, are payable as follows:		
	Within one year	731,152	707,788
	Later than one year and not later than five years	783,761	1,276,825
	Later than five years	4,310,687	4,362,619
		5,825,600	6,347,232
	The Association has entered into a property lease which is a non cancellable lease with a thirty year term, with rent payable in advance. Contingent rent provisions within the lease agreement require that the minimum lease payments shall be increased by CPI each year. An option exists to renew the lease at the end of the thirty year term for an additional term of thirty years.		
37.	**Contingent liabilities and contingent assets**		
	Contingent Liabilities		
	There are no contingent liabilities at the end of the financial year.		
	Contingent Assets		
	The assets of Avon Valley Greyhound Racing Association (AVGRA) will be passed on to WAGRA if the club is dissolved. The potential financial impact, subject to fair valuation at the time of transfer, is an increase in the following assets:-		
	Cash	1,000	1,000
	Buildings and improvements	123,000	123,000
	Furniture and Equipment	194,000	194,000
		318,000	318,000
38.	**Affiliated Bodies**		
	There are no affiliated bodies with respect to the Association's operation		
39.	**Related Bodies**		
	There are no related bodies with respect to the Association's operation.		
40.	**Events occurring after the end of the reporting period**		
	There were no events occurring after the reporting date that impact on the financial statements.		
41.	**Supplementary financial information**		
(a)	**Write-offs**		
	Bad debts Written off during the financial year	3,765	-
		3,765	-
(b)	**Losses through theft, defaults and other causes**		
	Losses of public money and public and other property through theft or default	-	-
	Amounts recovered	-	-
		-	-
(c)	**Gifts of public property**		
	Gifts of public property by the Association	-	-
		-	-

CERTIFICATION OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2014

The accompanying financial statements of the Western Australian Greyhound Racing Association (WAGRA) have been prepared in compliance with the provisions of the Financial Management Act 2006 from proper accounts and records to present fairly the financial transactions for the financial year ended 31 July 2014 and the financial position as at 31 July 2014.

At the date of signing we are not aware of any circumstances which would render the particulars included in the financial statements misleading or inaccurate.

ROY ROWE
WAGRA Chairman
Date: 21 October 2014

HORST BEMMERL
WAGRA Committee Member
Date: 21 October 2014

MICHAEL SEATON
Chief Financial Officer
Date: 21 October 2014

Auditor General

INDEPENDENT AUDITOR'S REPORT

To the Parliament of Western Australia

WESTERN AUSTRALIAN GREYHOUND RACING ASSOCIATION

Report on the Financial Statements
I have audited the accounts and financial statements of the Western Australian Greyhound Racing Association.

The financial statements comprise the Statement of Financial Position as at 31 July 2013, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and Notes comprising a summary of significant accounting policies and other explanatory information.

Association's Responsibility for the Financial Statements
The Association is responsible for keeping proper accounts, and the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the Treasurer's Instructions, and for such internal control as the Association determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility
As required by the Auditor General Act 2006, my responsibility is to express an opinion on the financial statements based on my audit. The audit was conducted in accordance with Australian Auditing Standards. Those Standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Association's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the Association, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion
In my opinion, the financial statements are based on proper accounts and present fairly, in all material respects, the financial position of the Western Australian Greyhound Racing Association at 31 July 2013 and its financial performance and cash flows for the year then ended. They are in accordance with Australian Accounting Standards and the Treasurer's Instructions.

7th Floor Albert Facey House 469 Wellington Street Perth MAIL TO: Perth BC PO Box 8489 Perth WA 6849 TEL: 08 6557 7500 FAX: 08 6557 7600

Report on Controls
I have audited the controls exercised by the Western Australian Greyhound Racing Association during the year ended 31 July 2013.

Controls exercised by the Western Australian Greyhound Racing Association are those policies and procedures established by the Association to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with legislative provisions.

Association's Responsibility for Controls
The Association is responsible for maintaining an adequate system of internal control to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of public and other property, and the incurring of liabilities are in accordance with the Financial Management Act 2006 and the Treasurer's Instructions, and other relevant written law.

Auditor's Responsibility
As required by the Auditor General Act 2006, my responsibility is to express an opinion on the controls exercised by the Western Australian Greyhound Racing Association based on my audit conducted in accordance with Australian Auditing and Assurance Standards.

An audit involves performing procedures to obtain audit evidence about the adequacy of controls to ensure that the Association complies with the legislative provisions. The procedures selected depend on the auditor's judgement and include an evaluation of the design and implementation of relevant controls.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion
In my opinion, the controls exercised by the Western Australian Greyhound Racing Association are sufficiently adequate to provide reasonable assurance that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with legislative provisions during the year ended 31 July 2013.

Report on the Key Performance Indicators
I have audited the key performance indicators of the Western Australian Greyhound Racing Association for the year ended 31 July 2013.

The key performance indicators are the key effectiveness indicators and the key efficiency indicators that provide information on outcome achievement and service provision.

Association's Responsibility for the Key Performance Indicators
The Association is responsible for the preparation and fair presentation of the key performance indicators in accordance with the Financial Management Act 2006 and the Treasurer's Instructions and for such controls as the Association determines necessary to ensure that the key performance indicators fairly represent indicated performance.

Auditor's Responsibility
As required by the Auditor General Act 2006, my responsibility is to express an opinion on the key performance indicators based on my audit conducted in accordance with Australian Auditing and Assurance Standards.

An audit involves performing procedures to obtain audit evidence about the key performance indicators. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the key performance indicators. In making these risk assessments the auditor considers internal control relevant to the Association's preparation and fair presentation of the key performance indicators in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the relevance and appropriateness of the key performance indicators for measuring the extent of outcome achievement and service provision.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion
In my opinion, the key performance indicators of the Western Australian Greyhound Racing Association are relevant and appropriate to assist users to assess the Association's performance and fairly represent indicated performance for the year ended 31 July 2013.

Independence
In conducting this audit, I have complied with the independence requirements of the Auditor General Act 2006 and Australian Auditing and Assurance Standards, and other relevant ethical requirements.

Matters Relating to the Electronic Publication of the Audited Financial Statements and Key Performance Indicators
This auditor's report relates to the financial statements and key performance indicators of the Western Australian Greyhound Racing Association for the year ended 31 July 2013 included on the Association's website. The Association's management is responsible for the integrity of the Association's website. This audit does not provide assurance on the integrity of the Association's website. The auditor's report refers only to the financial statements and key performance indicators described above. It does not provide an opinion on any other information which may have been hyperlinked to/from these financial statements or key performance indicators. If users of the financial statements and key performance indicators are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial statements and key performance indicators to confirm the information contained in this website version of the financial statements and key performance indicators.

GLEN CLARKE
DEPUTY AUDITOR GENERAL
Delegate of the Auditor General for Western Australia
Perth, Western Australia
16 October 2013

Key Performance Indicators

Desired Outcome: The efficient administration, promotion and maintenance of greyhound racing.

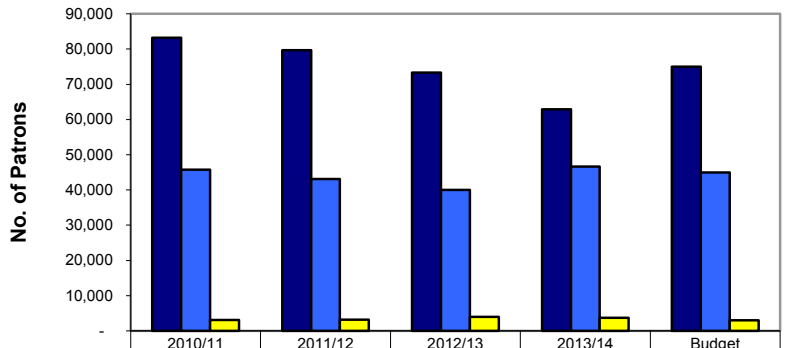
Service: Entertainment and opportunity through greyhound racing.

The overall service includes the supporting activities of:

Services and Facilities: The provision of optimum quality services and facilities to encourage maximum participation in greyhound racing by participants and spectators.

Industry Promotion: The encouragement of direct participation in the greyhound racing industry by providing appropriate quality and quantity of infrastructure, incentives and opportunities to participate.

Attendance at Race Meetings
Comparison by Venue
2010/11 to 2013/14



	2010/11	2011/12	2012/13	2013/14	Budget
Cannington	83,195	79,707	73,289	62,871	75,000
Mandurah	45,780	43,106	39,979	46,676	45,000
Northam	3,064	3,203	3,932	3,705	3,000

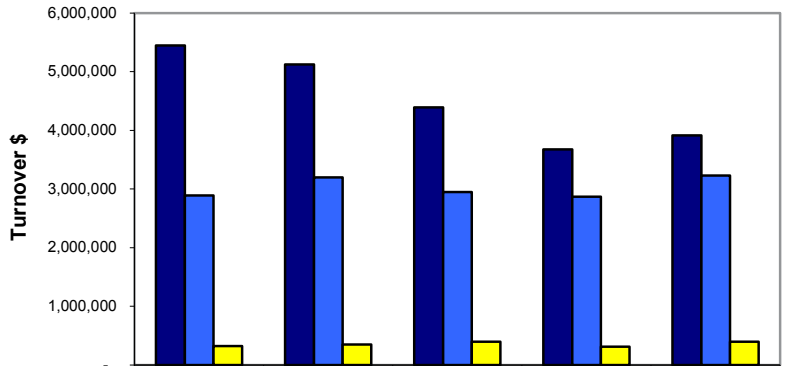
Effectiveness

Attendances at race meetings are prime indicators of public support for WAGRA's investment in on-course services and facilities together with the performance of on-course Totalisator profit.

Attendances at free admittance race meetings, where there are no gate records kept, are assessed on estimate of patrons by the Manager Operations or duly appointed race meeting manager.

Declining attendance has continued as there is more competition for the entertainment dollar.

On-course Totalisator Turnover
Comparison by Venue
2010/11 to 2013/14



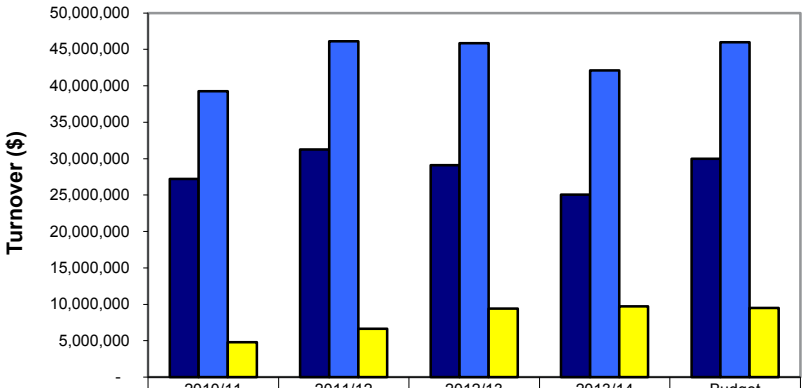
	2010/11	2011/12	2012/13	2013/14	Budget
Cannington	5,444,808	5,124,859	4,392,041	3,674,669	3,914,959
Mandurah	2,887,201	3,196,392	2,945,914	2,866,290	3,231,395
Northam	321,497	349,035	395,131	310,335	397,710

Effectiveness

On-course Totalisator turnover is directly related to the Association's on-course tote commission and is a major income source for operations. The importance of this commission also reflects WAGRA's commitment to attract on-course patrons.

All courses have suffered a decline in On-course turnover mainly due to the increased use of online bookmakers by the punters.

Off-course Totalisator Turnover Comparison by Venue 2010/11 to 2013/14



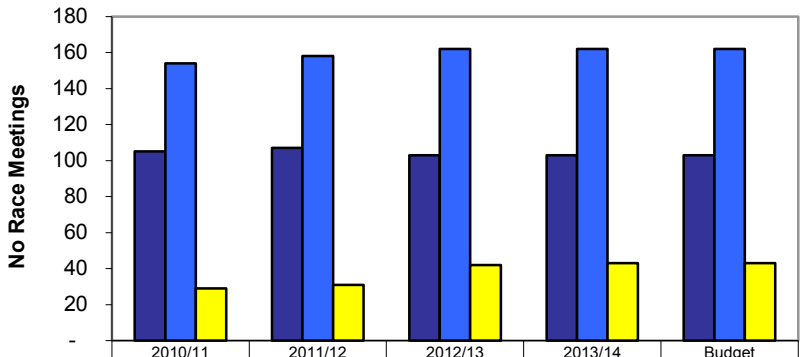
	2010/11	2011/12	2012/13	2013/14	Budget
Cannington	27,230,456	31,258,024	29,099,901	25,069,201	30,000,000
Mandurah	39,236,083	46,107,158	45,858,881	42,129,031	46,000,000
Northam	4,809,484	6,644,587	9,390,980	9,697,454	9,500,000

Effectiveness

Coverage of local and interstate race meetings through TAB agencies, quality of race meetings, stakemonies and the overall promotion of this racing code in WA are collectively important to maximise the interest of off-course investors. The success of this business output is paramount to the achievement of the desired business outcome.

All courses have suffered a decline in On-course turnover mainly due to the increased use of online bookmakers by the punters.

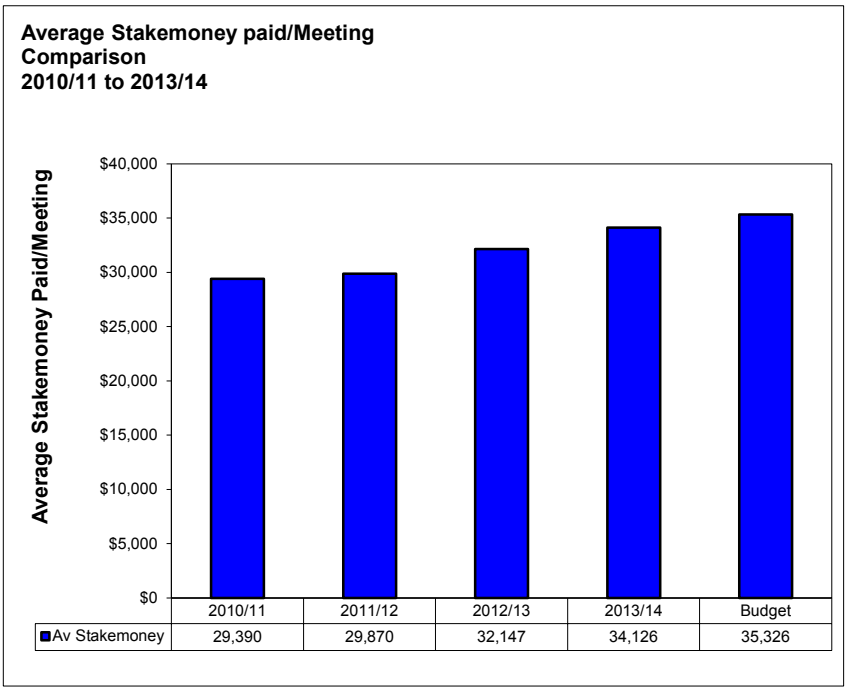
Racing Opportunities Comparison by Venue 2010/11 to 2013/14



	2010/11	2011/12	2012/13	2013/14	Budget
Cannington	105	107	103	103	103
Mandurah	154	158	162	162	162
Northam	29	31	42	43	43

Effectiveness

Race meetings held at the three locations provide the opportunity for owners, as well as trainers, to race their greyhounds. Whilst the graph logs race meetings, the number of races held in 2013/14 was 3,582 as compared to 3,650 the previous.



Effectiveness

Stakemonies paid in conjunction with the number of race meetings held provide the incentive for new and existing owners as well as trainers, to increase their interest in the sport.

In 2013/14 stakemoney totaled $10,510,820 being paid over 308 race meetings and an additional $761,124 was allocated in the form of trophies and incentives.

Country stakemoney for Northam racing reduces the average stakemoney paid per meeting.

WAGRA Costs per $000 of Betting Turnover
Comparison by Venue 2010/11 to 2013/14

PERIOD	TOTAL BETTING TURNOVER $000	OPERATING EXPENSES $000	COST/$000 BETTING TURNOVER
Budget	**93,044**	**21,736**	**233.61**
2013/14	**83,747**	**21,373**	**255.21**
2012/13	**92,353**	**20,891**	**226.21**
2011/12	92,680	19,320	208.46
2010/11	79,930	18,333	229.36

Operating expense amounts above exclude expenses relating to Food and Beverage cost of sales.

Operating Expenses to Betting Turnover

The table shows total operating expenses to total turnover for betting assessed as a global indicator for the overall operations of WAGRA, in particular the output of maximum participation in greyhound racing by investors and spectators.

The operating expenses are identified as a relevant and measurable output to generate customer investment through betting sales.

The decline in betting turnover and the continued increasing costs have contributed to an increase in the higher Cost of Betting Turnover.

CERTIFICATION OF KEY PERFORMANCE INDICATORS

We hereby certify that the key performance indicators are based on proper records, are relevant and appropriate for assisting users to assess the Western Australian Greyhound Racing Association's (WAGRA) performance, and fairly represent the performance of WAGRA for the financial year ended 31 July 2014.

ROY ROWE
WAGRA Chairman
21 October 2014

HORST BEMMERL
WAGRA Committee Member
21 October 2014

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